



**Community
Committee**



Outer East Community Committee

**Crossgates & Whinmoor, Garforth & Swillington,
Kippax & Methley, Temple Newsam**

**Meeting Venue: The Barnbow, Austhorpe Road, Cross Gates, LS15 8EH
Tuesday, 21 March 2017 at 4.00 p.m.**

The Outer East Community Committee business meeting starts at 4.00 p.m. and will be followed by the Community Committee's Workshop on 'How do we Make Communities Safer in Outer East Leeds' between 5.30 p.m. and 7.00 p.m.

P Gruen
J Walker
P Grahame

Cross Gates and Whinmoor;
Cross Gates and Whinmoor;
Cross Gates and Whinmoor

M Dobson
S Field
S McKenna

Garforth and Swillington;
Garforth and Swillington;
Garforth and Swillington;

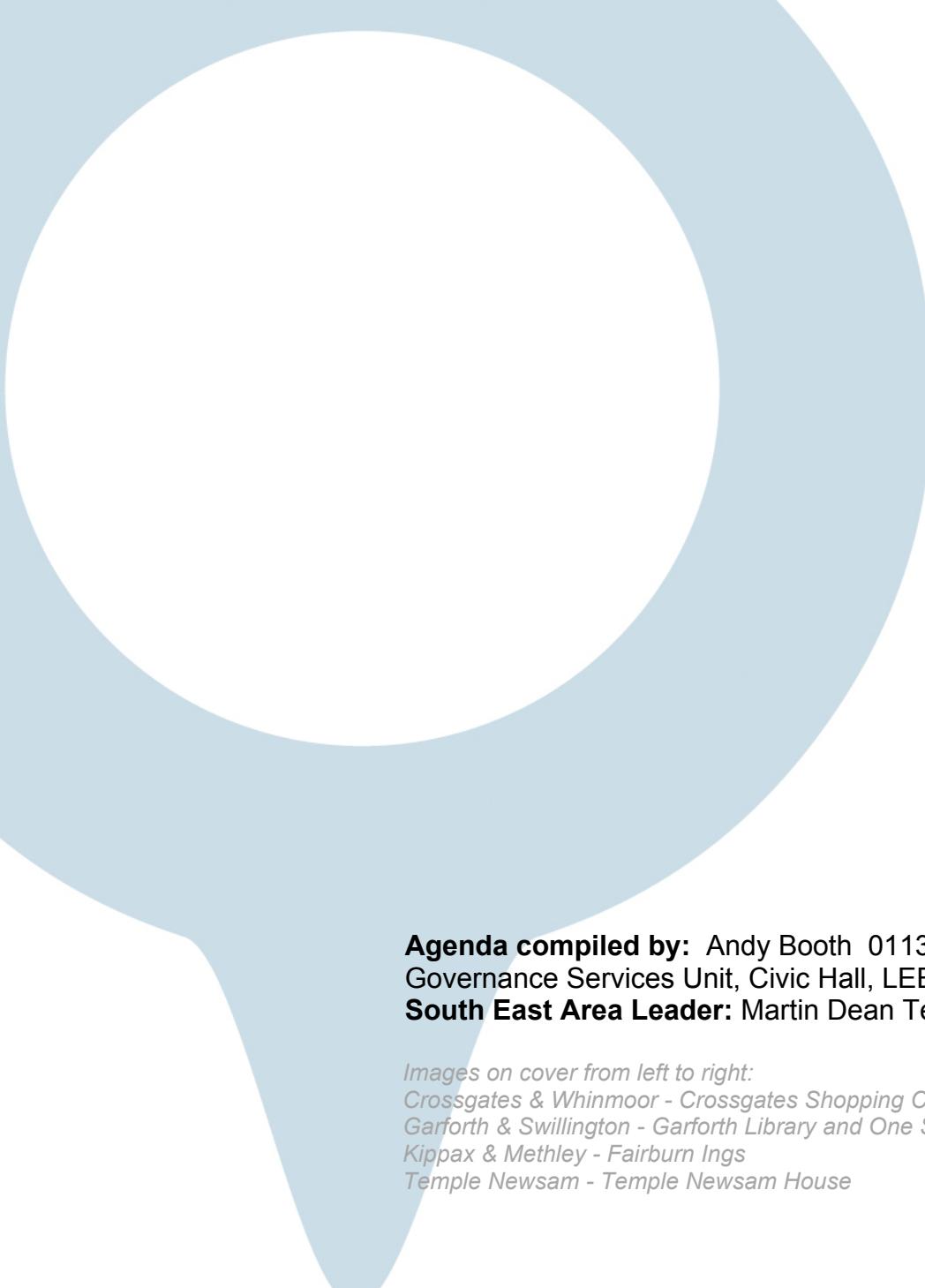
M Harland
J Lewis
K Wakefield

Kippax and Methley;
Kippax and Methley;
Kippax and Methley;

D Coupar
H Hayden
M Lyons

Temple Newsam;
Temple Newsam;
Temple Newsam;





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South East Area Leader: Martin Dean Tel: 395 1652

Images on cover from left to right:

Crossgates & Whinmoor - Crossgates Shopping Centre; Crossgates roundabout

Garforth & Swillington - Garforth Library and One Stop Centre, Thorpe Park

Kippax & Methley - Fairburn Ings

Temple Newsam - Temple Newsam House

A G E N D A

Item No	Ward/Equal Opportunities	Item Not Open		Page No
1			<p>APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS</p> <p>To consider any appeals in accordance with Procedure Rule 15.2 of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded).</p> <p>(*In accordance with Procedure Rule 15.2, written notice of an appeal must be received by the Head of Governance Services at least 24 hours before the meeting).</p>	
2			<p>EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC</p> <p>1 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report.</p> <p>2 To consider whether or not to accept the officers recommendation in respect of the above information.</p> <p>3 If so, to formally pass the following resolution:-</p> <p>RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:-</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
3			<p>LATE ITEMS</p> <p>To identify items which have been admitted to the agenda by the Chair for consideration.</p> <p>(the special circumstances shall be specified in the minutes)</p>	
4			<p>DECLARATION OF DISCLOSABLE PECUNIARY INTERESTS</p> <p>To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-16 of the Members' Code of Conduct.</p>	
5			<p>APOLOGIES FOR ABSENCE</p> <p>To receive any apologies for absence.</p>	
6			<p>CHANGES TO THE POLITICAL COMPOSITION OF THE OUTER EAST COMMUNITY COMMITTEE</p> <p>To receive a verbal update from the South East Area Leader</p>	
7			<p>MINUTES - 6 DECEMBER 2016</p> <p>To confirm as a correct record the minutes of the meeting held on 6 December 2016 and to formally ratify the recommendations made at that meeting.</p>	1 - 6
8			<p>OPEN FORUM</p> <p>In accordance with Paragraphs 4.16 and 4.17 of the Community Committee Procedure Rules, at the discretion of the Chair a period of up to 10 minutes may be allocated at each ordinary meeting for members of the public to make representations or to ask questions on matters within the terms of reference of the Community Committee. This period of time may be extended at the discretion of the Chair. No member of the public shall speak for more than three minutes in the Open Forum, except by permission of the Chair.</p>	

Item No	Ward/Equal Opportunities	Item Not Open		Page No
9			OVERVIEW ON THE DEVELOPMENT OF THE LEEDS PLAN AND WEST YORKSHIRE AND HARROGATE SUSTAINABILITY AND TRANSFORMATION PLAN (STP) To receive and consider the attached report of the Interim Lead for the Leeds Health Care Plan	7 - 30
10			OUTER EAST COMMUNITY COMMITTEE DELEGATED BUDGETS REPORT To receive and consider the attached report of the South East Area Leader	31 - 40
11			OUTER EAST COMMUNITY COMMITTEE - UPDATE REPORT To receive and consider the attached report of the South East Area Leader	41 - 56
12			DATES, TIMES AND VENUES OF COMMUNITY COMMITTEE MEETINGS 2017/2018 To receive and consider the attached report of the City Solicitor OUTER EAST COMMUNITY COMMITTEE WORKSHOP - HOW DO WE MAKE COMMUNITIES SAFER IN OUTER EAST LEEDS? MAP OF TODAY'S VENUE The Barnbow, Austhorpe Road, Cross Gates, Leeds LS15 8EH	57 - 60 61 - 62 63 - 64

Third Party Recording

Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts named on the front of this agenda.

Use of Recordings by Third Parties – code of practice

Item No	Ward/Equal Opportunities	Item Not Open		Page No
			<p>a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title.</p> <p>b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete.</p>	

Agenda Item 7

OUTER EAST COMMUNITY COMMITTEE

TUESDAY, 6TH DECEMBER, 2016

PRESENT: Councillor M Harland in the Chair

Councillors D Coupar, P Grahame,
P Gruen, H Hayden, J Lewis and M Lyons

25 Appeals against refusal of inspection of documents

There were no appeals against the refusal of inspection of documents.

26 Exempt Information - Possible Exclusion of the Press and Public

There were no resolutions to exclude the public.

27 Late Items

No late items were submitted to the agenda for consideration.

28 Declaration of Disclosable Pecuniary Interests

There were no declarations of interests.

29 Apologies for Absence

Apologies for absence were submitted on behalf of Councillors M Dobson, Field, S McKenna, Wakefield and Walker.

As there were no Members present from the Garforth and Swillington Ward the meeting was inquorate (Council Procedure Rule 28.3 refers) and Members were advised that no formal decisions could be made but recommendations could be made for ratification at a future meeting or for the relevant officer to take a Delegated Decision.

30 Minutes - 6 September 2016

RECOMMENDED – That the minutes of the meeting held on 6th September 2016 be confirmed as a correct record.

31 Open Forum

In accordance with the Community Committee Procedure Rules, the Chair allowed a period of up to 10 minutes for members of the public to make representations or ask questions on matters within the terms of reference of the Area Committee. On this occasion there were no members of the public in attendance who wished to make any representations .

Draft minutes to be approved at the meeting
to be held on Tuesday, 21st March, 2017

32 Leeds Rhinos

The South East Area Leader submitted a report providing Members with information on the Leeds Rhinos Foundation who had received a youth activity fund grant earlier in the year.

Gareth Crook the Community Manager for the Leeds Rhinos Foundation attended the meeting and gave a brief presentation and video summary of the four sports camps which had taken place during August.

Following the presentation there was an opportunity for Members to ask questions in respect of the camps.

Members were supportive of the Scheme and felt that this was something that the Community Committee could support in the future.

Members thanked Mr Crook for his attendance.

RECOMMENDED - That the contents of the presentation and details of the Scheme be noted and that they would consider supporting a similar project in the future and invited Gareth to apply for Youth Activities Funding for 2017/18.

33 Temple Newsam Young People - Consultation

The South East Area Leader submitted a report providing Members with information and outcomes of a pilot children and young people's engagement event, which took place at Temple Moor High School on Tuesday 25th October 2016 and recommended further consideration of engagement of young people in the outer east by the children and families sub group.

Aretha Hanson, Area Officer presented the report which set out ;

- The background to the event
- The main issues in organising the event including the need to be innovative to ensure costs were kept to a minimum and within the available budget
- The details of the activities available
- An analysis of the consultation results
- Some photographs of the day

RECOMMENDED –

- a) That the report be noted
- b) That the Outer East Children and Families Sub Group consider further means of engagement of children and young people in the outer east.
- c) That Outer East Children and Families Sub Group take into account feedback from the event when making Youth Activities funding decisions.

34 Outer East Community Committee - Update Report

The report of the South East Area Leader brought Members attention to work based on priorities identified by the Community Committee that were not covered elsewhere on the agenda for this meeting. It also provided opportunity for further questions or to request a more detailed report on a particular issue.

Aretha Hanson, Area Officer presented the report and highlighted the following issues:.

- Children's Services – Members were updated in respect of the engagement event for young People in Temple Newsam that took place on 25 October 2016 and the role of the Children and Families Sub Group which will meet for the first time on 13th February 2017.
- Members were informed that applications have been invited for the Outer East Youth Activities Fund 2017/18. Closing date for applications is 17th January 2017.
- Employment, Skills and Welfare – Members were updated on the recent meeting of the Joint Debt Forum open meeting where all four debt forums came together.
- Health, Wellbeing and Adult Social Care – Members were updated on a number of actions including, the Health Inequalities Fund, looking at reducing smoking rates, winter warmth and food banks.
- Environment and Community Safety – Members were updated on Operation Flame a multi-agency approach to tackling Anti-Social Behaviour, Crime and Environmental Issues, an update was also provided on the work of the Environmental Sub Group.
- A discussion also followed on the most effective way for Officers and Champions to liaise with each other.
- Details of the Community Committee Newsletter were also provided.
- An update on free lettings in respect of Community Centres
- An update on Social media in the Outer East area where social media pages had achieved the highest take-up of all communities' teams in Leeds and had proved to be an invaluable engagement tool.

RECOMMENDED -

- (a) That the report be noted.
- (b) That it would be beneficial for each Champion, lead service officer and area support to work together to develop one or two priorities for each theme for the forthcoming year, this information should then be included in the update report to this Committee.
- (c) To note that Community Committees would be receiving a report in respect of the letting of Community Centres.

35 Outer East Community Committee - Delegated Budget Report

The South East Area Leader submitted a report providing Members with the following information

Draft minutes to be approved at the meeting
to be held on Tuesday, 21st March, 2017

- Details of the Wellbeing Budget Position
- Details of Wellbeing project proposals for consideration and approval
- Details of projects approved by Delegated Decision Notice (DDN)
- Details of Youth Activities Fund projects
- Details of the available capital budget
- Details of amended capital requests
- Details of the small grants budget
- Details of the Community Skips Project

Peter Mudge, Area Officer presented the report and brought to the attention of Members remaining funds and the following Wellbeing and Youth Activities Fund projects for consideration:

- Commissioned Funding for Litter Bins
- Noticeboard for Osmondthorpe Lane
- Continuation of Money Buddy's Facilities in Outer East

Further to previously approved projects, the following was discussed:

- Work club at Swarcliffe Community Centre
- The provision of litter bins

RECOMMENDED –

- (1) That the Wellbeing Budget position be noted.
- (2) That the following Wellbeing project proposals be approved:
 - Commissioned Funding for Litter Bins - £3,000
 - Noticeboard for Osmondthorpe Lane - £2,000
 - Continuation of Money Buddy's Facilities in Outer East - £5,148
- (3) That details of projects approved by Delegated Decision Notice (DDN) since the last meeting be noted
- (4) That details of Youth Activities Fund projects be noted.
- (5) That details of the Capital Budget be noted
- (6) That the Capital requests as set out below be approved ;
 - Multi Use Games Area - £1,500
 - Kippax Skate Park - £1,500
- (7) That details of the Small Grants Budget be noted

Draft minutes to be approved at the meeting
to be held on Tuesday, 21st March, 2017

- (8) That details of the Community Skips Budget be noted
- (9) Members also asked that officers speak to ward members about funding that is remaining in the various budgets in order that this money can be committed against schemes in the Community before the end of the financial year.

As there were no Members present from the Garforth and Swillington Ward the meeting was inquorate (Council Procedure Rule 28.3 refers) and Members were advised that no formal decisions could be made. It was agreed that the Area Officer will seek approvals through a Delegated Decision.

36 Date and Time of Next Meeting

Tuesday 21st March 2017 at 4.00pm at a venue to be confirmed.

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Report of:	Paul Bollom (Interim Lead for the Leeds Health and Care Plan)
Report to:	Outer East Community Committee
Report author:	Manraj Singh Khela (Programme Manager, Leeds Health Partnerships Team)
Date:	21 March 2017
Title:	Overview on the Development of the Leeds Plan and West Yorkshire and Harrogate Sustainability and Transformation Plan (STP)

Summary of main issues

In October 2014, the NHS published the Five Year Forward View, a wide-ranging strategy providing direction to health and partner care services to improve outcomes and become financially sustainable. On December 22nd, NHS England (NHSE) published 'Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21' which described the requirement for identified planning 'footprints' to produce a Sustainability and Transformation Plan (STP) as well as linking into appropriate regional footprint STPs (at a West Yorkshire level).

The planning guidance asked every health and care system to come together to create their own ambitious local blueprint for accelerating implementation of the NHS Five Year Forward View. STPs are 'place-based', multi-year plans built around the needs of local populations and should set out a genuine and sustainable transformation in service user experience and health outcomes over the longer-term.

Rob Webster, Chief Executive of South West Yorkshire Partnership NHS Foundation Trust, has been appointed by NHSE as the lead for the West Yorkshire & Harrogate STP, with Tom Riordan, Chief Executive of Leeds City Council, as the Senior Responsible Officer for the Leeds Plan.

NHSE requested that regional STP footprints deliver their initial STPs at the end of June 2016. An initial STP for West Yorkshire & Harrogate was duly submitted. However, NHSE has recognised that further work is required for all STPs and that the development phase of STPs will take much longer to ensure that appropriate consultation and engagement can take place which allows citizens and staff to properly shape services, develop solutions and inform plans.

This paper provides an overview of the STP development in Leeds and at a West Yorkshire level so far, and highlights some of the areas of opportunity.

The paper also makes reference to the Local Digital Roadmaps (LDR) which, alongside the development of the STPs, are a national requirement. The LDR is a key priority within the NHS Five Year Forward View and an initial submission for Leeds was provided to NHSE at the end of June. This outlines how, as a city, we plan to achieve the ambition of being “paper-free at the point of care” by 2020 and demonstrates how digital technology will underpin the ambitions and plans for transformation and sustainability.

Recommendations

Outer East Community Committee is asked to:

1. Note the key areas of focus for the Leeds Plan described in this report and how they will contribute to the delivery of the Leeds Health and Wellbeing Strategy;
2. Identify needs and opportunities within their area that will inform and shape the development of the Leeds Plan;
3. Recommend the most effective ways/opportunities the Leeds Plan development and delivery team can engage with citizens, groups and other stakeholders within their area to shape and support delivery of the Leeds Plan.

1 Purpose of this report

- 1.1 The purpose of this paper is to provide Outer East Community Committee with an overview of the emerging Leeds Plan and the West Yorkshire and Harrogate Sustainability and Transformation Plans (STPs).
- 1.2 It sets out the background, context and the relationship between the Leeds and West Yorkshire plans. It also highlights some of the key areas that will be addressed within the Leeds Plan which will add further detail to the strategic priorities set out in the recently refreshed Leeds Health and Wellbeing Strategy 2016 – 2021.

2 Background information

Leeds picture

- 2.1 Leeds has an ambition to be the Best City in the UK by 2030. A key part of this is being the Best City for Health and Wellbeing and Leeds has the people, partnerships and place-based values to succeed. The vision of the Leeds Health and Wellbeing Strategy is: ‘Leeds will be a healthy and caring city for all ages, where people who are the poorest will improve their health the fastest’. A strong economy is also key: Leeds will be the place of choice in the UK to live, for people to study, for businesses to invest in, for people to come and work in and the regional hub for specialist health care. Services will provide a minimum universal offer but will tailor specific offers to the areas that need it the most. These are bold statements, in one of the most challenging environments for health and care in living memory.
- 2.2 Since the first Leeds Health and Wellbeing Strategy in 2013, there have been many positive changes in Leeds and the health and wellbeing of local people continues to improve. Health and care partners have been working collectively

towards an integrated system that seeks to wrap care and support around the needs of the individual, their family and carers, and helps to deliver the Leeds vision for health and wellbeing. Leeds has seen a reduction in infant mortality as a result of a more preventative approach; it has been recognised for improvements in services for children; it became the first major city to successfully roll out an integrated, electronic patient care record, and early deaths from avoidable causes have decreased at the fastest rate in the most deprived wards.

- 2.3 These are achievements of which to be proud, but they are only the start. The health and care system in Leeds continues to face significant challenges: the ongoing impact of the global recession and national austerity measures, together with significant increases in demand for services brought about by both an ageing population and the increased longevity of people living with one or more long term conditions. Leeds also has a key strategic role to play at West Yorkshire level, with the sustainability of the local system intrinsically linked to the sustainability of other areas in the region.
- 2.4 Leeds needs to do more to change conversations across the city and to develop the necessary infrastructure and workforce to respond to the challenges ahead. As a city, we will only meet the needs of individuals and communities if health and care workers and their organisations work together in partnership. The needs of patients and citizens are changing; the way in which people want to receive care is changing, and people expect more flexible approaches which fit in with their lives and families.
- 2.5 Further, Leeds will continue to change the way it works, becoming more enterprising, bringing in new service delivery models and working more closely with partners, public and the workforce locally and across the region to deliver shared priorities. However, this will not be enough to address the sustainability challenge. Future years are likely to see a reduction in provision with regard to services which provide fewer outcomes for local people and offer less value for the 'Leeds £'.
- 2.6 Much will depend on changing the relationship between the public, workforce and services. There is a need to encourage greater resilience in communities so that more people are able to do more themselves. This will reduce the demands on public services and help to prioritise resources to support those most at need. The views of people in Leeds are continuously sought through public consultation and engagement, and prioritisation of essential services will continue, especially those that support vulnerable adults, children and young people.

National picture

- 2.7 In October 2014, the NHS published the Five Year Forward View, a wide-ranging strategy providing direction to health and partner care services to improve outcomes and become financially sustainable. On December 22nd, NHS England (NHSE) published the 'Delivering the Forward View: NHS planning guidance 2016/17 – 2020/21', which is accessible at the following link:

<https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>

- 2.8 The planning guidance asked every health and care system to come together to create their own ambitious local blueprint – Sustainability and Transformation Plan (STP) - for accelerating implementation of the Five Year Forward View and for addressing the challenges within their areas. STPs are place-based, multi-year plans built around the needs of local populations ('footprints') and should set out a genuine and sustainable transformation in service user experience and health outcomes over the longer term. The key points in the guidance were:
- The requirement for 'footprints' to develop a STP;
 - A strong emphasis on system leadership;
 - The need to have 'placed based' (as opposed to organisation-based) planning;
 - STPs must cover all areas of Clinical Commissioning Group (CCG) and NHS England commissioned activity;
 - STPs must cover better integration with local authority services, including, but not limited to, prevention and social care, reflecting local agreed health and wellbeing strategies;
 - The need to have an open, engaging and iterative process clinicians, patients, carers, citizens, and local community partners including the independent and voluntary sectors, and local government through health and wellbeing boards;
 - That STPs will become the single application and approval process for being accepted onto programmes with transformational funding for 2017/18 onwards.
- 2.9 The national guidance is largely structured around asking areas to identify what action will take place to address the following three questions:
- *How will you close your health and wellbeing gap?*
 - *How will you drive transformation to close your care and quality gap?*
 - *How will you close your finance and efficiency gap?*
- 2.10 NHSE recognises 44 regional 'footprints' in England. This includes West Yorkshire. The West Yorkshire footprint in turn comprises 6 'local footprints', including Leeds (the others being Bradford and Craven, Calderdale, Kirklees, Harrogate & Rural District and Wakefield). There is an expectation that the regional STPs will focus on those services which will benefit from planning and delivery on a regional scale while local STPs (Leeds Plan) will focus on transformative change and sustainability in their respective local geographies. Local STPs will also need to underpin the regional STP and be synchronised and coordinated with it.
- 2.11 The following describes the emerging West Yorkshire & Harrogate STP as well as the Leeds Plan which will allow Leeds to be the best city for health and wellbeing

and help deliver significant parts of the new Leeds Health and Wellbeing Strategy. Both Plans should be viewed as evolving plans which be significantly developed through 2017.

2.12 Key milestones

- December 2015 – planning guidance published
- 15th April 2016 - Short return to NHSE, including priorities, gap analysis and governance arrangements
- May-June 2016 - Development of initial STPs
- End June 2016 - Each regional footprint (including West Yorkshire) submitted its emerging STP for a checkpoint review
- July -October 2016 - further development of the STPs, at both Leeds and West Yorkshire levels
- 21st October 2016 - further submission to NHSE of developing regional STPs
- November 2016 to August 2017 - Further development of STPs through active engagement, consultation and conversations with citizens, service users, carers, staff and elected members

3 Main issues

'Geography' of the STP

- 3.1 NHSE has developed the concept of a 'footprint' which is a geographic area that the STP will cover and have identified 44 'footprints' nationally.
- 3.2 Leeds, as have other areas within West Yorkshire, made representation regionally and nationally that each area within West Yorkshire should be recognised as its own footprint. However, since April 2016, it was clear that STP submissions to NHS England will be made only at the regional level ie, for us, a West Yorkshire & Harrogate STP which is supported by 6 "local" STPs, including the Leeds Plan.
- 3.3 The emerging plans for Leeds and West Yorkshire are therefore multi-tiered. The primary focus for Leeds is a plan covering the Leeds city footprint which focuses on citywide change and delivery. It sits under the refreshed Leeds Health and Wellbeing Strategy and encompasses all key health and care organisations in the city. When developing the Leeds Plan, consideration is being given to appropriate links / impacts at a West Yorkshire level.

Approach to developing the West Yorkshire & Harrogate STP

- 3.4 Rob Webster, Chief Executive of South West Yorkshire Partnership NHS Foundation Trust, has been appointed by NHSE as the lead for the West Yorkshire & Harrogate STP and the Healthy Futures Programme Management Office (hosted by Wakefield CCG) is providing support for its development.

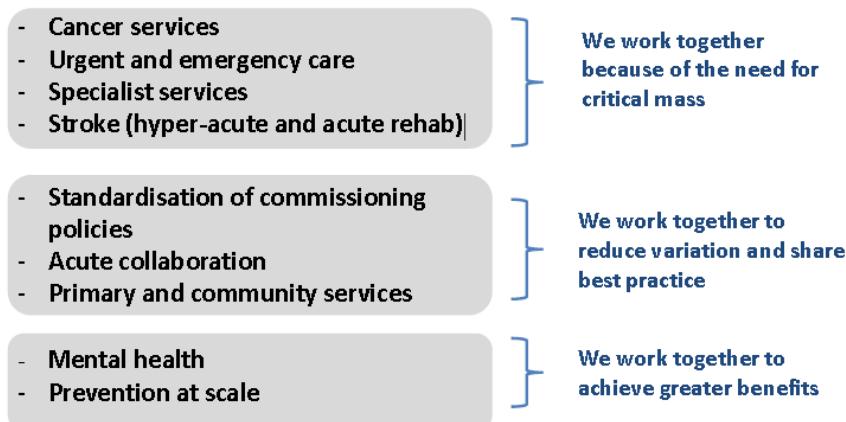
3.5 West Yorkshire Collaboration of Chief Executives meeting held on 8th April agreed that 'primacy' should be retained at a local level and any further West Yorkshire priorities will be determined by collective leadership using the following criteria:

- *Does the need require a critical mass beyond a local level to deliver the best outcomes?*
- *Do we need to share best practice across the region to achieve the best outcomes?*
- *Will working at a West Yorkshire level give us more leverage to achieve the best outcomes?*

3.6 The following guiding principles underpin the West Yorkshire approach to working together:

- *We will be ambitious for the populations we serve and the staff we employ*
- *The West Yorkshire & Harrogate STP belongs to commissioners, providers, local government and NHS*
- *We will do the work once – duplication of systems, processes and work should be avoided as wasteful and potential source of conflict*
- *We will undertake shared analysis of problems and issues as the basis of taking action*
- *We will apply subsidiarity principles in all that we do – with work taking place at the appropriate level and as near to local as possible.*

3.7 Priority areas currently being considered at a West Yorkshire & Harrogate STP level include:



3.8 These areas will be supported by enabling workstreams covering: digital, workforce, leadership and organisational development, communications & engagement and finance & business intelligence.

3.9 Leeds is well represented within the development of the West Yorkshire & Harrogate STP with Nigel Gray (Chief Executive, Leeds North CCG) leading on

Urgent and Emergency Care, Phil Corrigan (Chief Executive, Leeds West CCG) leading on Specialising Commissioning, Dr Ian Cameron (Director of Public Health, Leeds City Council) leading Prevention at Scale, Jason Broch (Chair of Leeds North CCG) leading on Digital, and Dr Andy Harris (Clinical Chief Officer Leeds South and East CCG) leading on Finance and Business Intelligence. In addition, Julian Hartley (Chief Executive, Leeds Teaching Hospitals NHS Trust) is chair of the West Yorkshire Association of Acute Trusts (WYAAT) and Thea Stein (Chief Executive of Leeds Community Healthcare NHS Trust) is the co-chair of a new West Yorkshire Primary Care and Community Steering Group.

- 3.10 A series of workshops have been arranged focusing on the different priority areas for West Yorkshire with representatives from across the CCGs, NHS providers and local authorities in attendance.
- 3.11 It is important to recognise that at the time of writing this paper the West Yorkshire & Harrogate STP is still in its development stage and the links between this and the six local STPs are still being worked through. The emerging West Yorkshire & Harrogate STP can be read at this link:
<http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/>
- 3.12 Leeds is also taking a lead role in bringing together Chairs of the Health and Wellbeing Boards across West Yorkshire to provide strategic leadership to partnership working around health and wellbeing and the STPs across the region.

Approach taken in Leeds

- 3.13 The refreshed Joint Strategic Needs Assessment (JSNA), the development of our second Leeds Health and Wellbeing Strategy and discussions / workshops at the Health and Wellbeing Boards in January, March, April, June, July and September 2016 have been used to help identify the challenges and gaps that Leeds needs to address and the priorities within our Leeds Plan. The Health and Wellbeing Board has also provided strategic steer to the shaping of solutions to address these challenges.
- 3.14 Any plans described within the final Leeds Plan will directly link back to the refreshed Leeds Health and Wellbeing Strategy under the strategic leadership of the Health and Wellbeing Board.
- 3.15 The Leeds Health and Care Partnership Executive Group (PEG) has been meeting monthly to provide oversight of the development of the Leeds Plan. This group, chaired by the Chief Executive of Leeds City Council, comprises of the Chief Executives / Accountable Officers of the statutory providers and commissioners, the Director of Adult Social Care, the Director of Children's Services and the Director of Public Health, Chair of the Leeds Clinical Senate, and Chair of the Leeds GP Provider Forum.
- 3.16 A joint team with representatives from across the statutory partners is driving the development of the Leeds Plan while ensuring appropriate linkages with the West Yorkshire & Harrogate STP. It comprises:

- A Central Team, providing oversight, programme management, coordination, financial and other impact analysis functions;
- Senior Managers and Directors across key elements of health and social care, who are responsible for identifying the major services changes we need to address the gaps;
- Experts from the “enabling” parts of the system such as informatics, workforce and estates, who need to address the implications of, and opportunities arising from, the proposed service changes;
- Individual members of the PEG, who act as Senior Responsible Owners and champion specific aspects of the Plan;
- A City-wide Planning Group now renamed the Leeds Plan Delivery Group, with representation from across the city, which provides assurance to the PEG on Leeds Plan development.

3.17 The development of the Leeds Plan has initially identified 5 primary ‘Elements’. These are the areas of health and care services where we expect most transformational change to occur:

- Rebalancing the conversation - Working with staff, service users and the public (sometime referred to as ‘the social contract’)
- Prevention
- Self-Management, Proactive & Planned Care
- Rapid Response in Time of Crisis
- Optimising the use of Secondary Care Resources & Facilities
- Education, Innovation and Research.

3.18 These are supported by the ‘enabling aspects’ of services / systems – where change will actually be driven from:

- Workforce
- Digital
- Estates and Procurement
- Communications & Engagement
- Finance & Business Intelligence.

3.19 Over 40 leads (at mainly Senior Manager and Director-level) from across the partnership have been assigned to one or more of the Elements / Enablers to work together to develop the detail. A flexible, responsive and iterative process to

developing the Leeds Plan has been deployed, focussing on the gaps, the solutions to address the gaps, and impact / dependencies across the other areas.

- 3.20 Sessions have taken place are being arranged with 3rd sector and patient and service user groups to raise awareness of the challenges and opportunities and to help inform and design solutions and shape the Leeds Plan.
- 3.21 Workshops have taken place with Senior Managers / Directors from across all partners and the 3rd sector to understand what key solutions and plans are being developed across the Elements and Enablers, to develop a ‘golden thread’ or narrative that describes all of the proposed changes in terms of a whole system, and to provide constructive input into the solutions.

Local Digital Roadmaps

- 3.22 Alongside the development of the Leeds Plan, there has also been a national requirement to develop and submit a Local Digital Roadmap (LDR). The LDR is a key priority within the NHS Five Year Forward View and an initial submission was made to NHSE at the end of June, after working with the Leeds Informatics Board and other stakeholders. The LDR describes a 5-year digital vision, a 3-year journey towards becoming paper-free-at-the-point-of-care and 2-year plans for progressing a number of predefined ‘universal capabilities’. Within this, it demonstrates how digital technology will underpin the ambitions and plans for service transformation and sustainability.
- 3.23 LDRs are required to identify how local health and care systems will deploy and optimise digitally enabled capabilities to improve and transform practice, workflows and pathways across the local health and care system. Critically, they will be a gateway to funding for the city but they are not intended to be a replacement for individual organisations’ information strategies. Over the next 5 years, funding of £1.3bn is to be distributed across local health and social care systems to achieve the paper-free ambition.
- 3.24 The priority informatics opportunities identified in the LDR are:
 - To use technology to support people to maintain their own health and wellbeing;
 - To ensure a robust IT infrastructure provision that supports responsive and resilient 24/7 working across all health and care partners;
 - To provide workflow and decision support technology across General Practice, Neighbourhood Teams, Hospitals and Social Care;
 - To ensure a change management approach that embeds the use of any new technology into everyday working practices.
- 3.25 It is recognised that resources, both financial and people (capacity and capability), are essential to delivering this roadmap. A city-first approach is critical and seeks to eradicate the multiple and diverse initiatives which come from different parts of the health and care system, which use up resources in an unplanned way and often confuse. The LDR will also ensure that digital programmes and projects are

aligned fully to agreed whole-system outcomes described in the Leeds Health and Wellbeing Strategy and the Leeds Plan.

Key aspects of the emerging Leeds Plan

- 3.26 The Leeds Health and Wellbeing Board has provided a strong steer to the shaping of the Leeds Plan through discussions at formal Board meetings on 12 January 2016, 21 April 2016 and 06 September 2016 and two STP related workshops held on 21 June 2016 and 28 July 2016. The Board has reinforced the commitment to the Leeds footprint. The Board also supports taking our ‘asset-based’ approach to the next level. This is enshrined in a set of values and principles and a way of thinking about our city, which identifies and makes visible the health and care-enhancing assets in a community. It sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services. It promotes community networks, relationships and friendships that can provide caring, mutual help and empowerment. It values what works well in an area and identifies what has the potential to improve health and well-being. It supports individuals’ health and well-being through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources. It empowers communities to control their futures and create tangible resources such as services, funds and buildings.
- 3.27 The members of the Board have also placed the challenge that as a system we need to think and act differently in order to meet the challenges and ensure that “Leeds will be a healthy and caring city for all ages, where people who are the poorest will improve their health the fastest”.

Challenges faced by Leeds

- 3.28 The city faces many significant health and social care challenges commensurate with its size, diversity, urban density and history. We continue to face significant health inequalities between different groups. Over the next 25 years the number of people who live in Leeds is predicted to grow by over 15 per cent. The number of people aged over 65 is estimated to rise by almost a third to over 150,000 by 2030.
- 3.29 We have identified several specific areas where, if we focused our collective efforts, we predict will have the biggest impact in addressing the health and wellbeing gap, care quality gap and finance & efficiency gap.
- 3.30 The Health and Wellbeing Board has considered these gaps and what could be done to address them, as set out below.

Health and Wellbeing Gaps	Care and Quality Gaps
<p>Life expectancy for men and women remains significantly worse in Leeds than the national average. The gaps that we need to address are:</p> <p>HW1 - Cardiovascular disease (CVD) mortality is significantly worse than for England</p> <p>HW2 - Cancer mortality is significantly worse than the rest of Yorkshire and the Humber</p> <p>HW3 - Deaths from cancer are the single largest cause of avoidable PYLL in the city, accounting for 36.3% of all avoidable PYLL</p> <p>HW4 - PYLL from cancer is twice the level in the deprived Leeds quintile than in Leeds non-deprived</p> <p>HW5 - Suicides have increased</p>	<p>The following NHS Constitutional KPIs have been identified as the areas to focus on to reduce the care and quality gap:</p> <p>CQ1 - Mental Health (including IAPT)</p> <p>CQ2 - Patient Satisfaction</p> <p>CQ3 - Quality of Life</p> <p>CQ4 - A&E and Ambulance Response Times</p> <p>CQ5 - Delayed Transfers of Care (DTOC)</p> <p>CQ6 - Hospital admission rates</p> <p>CQ7 - Capacity gap created by difficulties in recruiting and retaining staff, coupled with a rising demand</p> <p>CQ8 - Difficulties in providing greater access to services in and out of hours</p>
Finance and Efficiency Gaps	
<p>The financial gap facing the city under our 'do nothing' scenario is £723 million. It reflects the forecast level of pressures facing the 4 statutory delivery organisations in the city and assumes that our 3 CCGs continue to support financial pressures in other parts of their portfolio whilst meeting NHS business rules.</p>	

Health and wellbeing gap

- 3.31 It is recognised that, despite best efforts, health improvement is not progressing fast enough and health inequalities are not currently narrowing. Life expectancy for men and women remains significantly worse in Leeds than the national average (life expectancy by Community Committee area between 2012 and 2014 is included at table 1). The gap between Leeds and England has narrowed for men, whilst the gap between Leeds and England has worsened for women.

Life Expectancy at Birth - Female	Life Expectancy at Birth - Male	Life Expectancy at Birth - Persons
Inner East	80.2	76.2
Outer East	83	79.6
Inner North East	82.5	79.3
Outer North East	87	83.5
Inner South	80.3	75.5
Outer South	83.3	80.5
Inner West	81.4	76.7
Outer West	82.7	78.8
Inner North	80.9	79.5
Outer North	85.1	81.2
All Leeds	82.8	79.2

Table 1

- 3.32 Cardiovascular disease mortality is significantly worse than for England. However, the gap has narrowed. Cancer mortality is significantly worse than the rest of Yorkshire and the Humber (YH) and England with no narrowing of the gap. There is a statistically significant difference for women whose mortality rates are higher in Leeds than the YH average. The all-ages-all-cancers trend for 1995-2013 is

improving but appears to be falling more slowly than both the YH rate and the England rate, which is of concern.

- 3.33 Avoidable Potential Years of Life Lost (PYLL) from Cancer for those under 75 years of age is a new measure which takes into account the age of death as well as the cause of death. Deaths from cancer are the single largest cause of avoidable PYLL in the city, accounting for 36.3% of all avoidable PYLL. PYLL from cancer is twice the level in the deprived Leeds quintile than in Leeds non-deprived.
- 3.34 Infant mortality has significantly reduced from being higher than the England rate to now being below it.
- 3.35 Suicides have increased, after a decline, and are now above the England rate. Looking at the geographical distribution of suicides (2016 Leeds Suicide Audit), a pattern has emerged that appears to correlate areas of high deprivation to areas with a high number of suicides. It was found that 55% of the audit population lived in the most deprived 40% of the city. This shows a clear relationship between deprivation and suicide risk within the Leeds population. The area with the highest number of suicides is slightly to the west and south of the city centre. These areas make a band across LS13, LS12, LS11, LS10 and LS9 (i.e. Inner West, Inner South and Inner East)
- 3.36 Within Leeds, for the big killers there has been a significant narrowing in the gap for deprived communities for cardiovascular disease, a narrowing of the gap for respiratory disease but no change for cancer mortality. There are 2,200 deaths per year <75 years. Of these 1,520 are avoidable (preventable and amendable) and, of these, 1,100 are in non-deprived parts of Leeds and 420 in deprived parts of Leeds (the cancer rate per 100,000 of the population for 2010 - 2014 is shown by Community Committee area at table 2).

For further information on Outer East Community Committee, please see Appendix 1.

Column1	Under 75s Cancer Mortality - Female	Under 75s Cancer Mortality - Male	Under 75s Cancer Mortality - Persons
Inner East	177.7	236.3	206.5
Outer East	134.9	165.9	149.5
Inner North East	114.6	146.9	129.7
Outer North East	106.2	131	118
Inner South	179.3	208.9	193.9
Outer South	127.6	160.8	143.5
Inner West	152.8	228.9	190
Outer West	146.8	161.1	153.3
Inner North West	167.7	133.6	149.3
Outer North West	116.3	153.6	133.9
All Leeds	128.7	156.9	142

Table 2

- 3.37 The following are opportunities where action to address the gap might be identified:
- Scaling up – Scaling up of targeted prevention to those at high risk of Cardio-vascular disease, diabetes, smoking related respiratory disease and falls. In

addition, scaling up of children and young people initiatives already in existence, such as Best Start and childhood obesity / healthy weight programmes.

- Look at options to move to a community-based approach to health beyond personal / self-care. Scale up the Leeds Integrated Healthy Living Service; aligning partner Commissioning and provision, inspiring communities and partners to work differently – including physical activity/active travel, digital, business sector, developing capacity and capability.
- Increased focus on prevention - for short term and longer term benefits.

Care and quality gap

3.38 The following gaps have been identified:

- There are a number of aspects to the Care and Quality gap. In terms of our NHS Constitutional Key Performance Indicators (KPIs) the areas where significant gaps have been identified include: Mental Health (including Improving Access to Psychological Therapies), Patient Satisfaction, Quality of Life, Urgent Care Standards, Ambulance Response Times and Delayed Transfers of Care (DTOC).
- Whilst performance on the Urgent Care Standard is below the required level, performance in Leeds is better than most parts of the country. There is a need to ensure that a greater level of regional data is used to reflect the places where Leeds residents receive care.
- There are 4 significant challenges facing General Practice across the city: the need to align and integrate working practices with our 13 Neighbourhood Teams; the need to provide patients with greater access to their services (this applies to both extended hours during the ‘working week’, and also at weekends); the severe difficulties they are experiencing in recruiting and retaining GPs and practice nurses; and the significant quality differential between the best and worst primary care estate across the city.
- There is a need to ensure that there is a wider context of Primary Care, outside of general practices that must be considered.

3.39 The following are opportunities where action to address the gap might be identified:

- More self-management of health and wellbeing.
- Development of a workforce strategy for the city which considers: increasing the ‘transferability’ of staff between the partner organisations; widespread up-skilling of staff to embed an asset-based approach to the relationship between professionals and service users; attracting, recruiting and retaining staff to address key shortages (nurses and GPs); improved integration and multi-skilling of the unregistered workforce and opportunities around apprenticeships; workforce planning and expanding the content and use of the citywide Health and Care workforce database.

- Partnerships with university and business sectors to create an environment for solutions to be created and implemented through collaboration across education, innovation and research.
- Maternity services - Key areas requiring development include the increased personalisation of the maternity offer, better continuity of care, increased integration of maternity care with other services within communities, and the further development of choice.
- Children's services - In a similar way, for children's services the key area requiring development is that of emotional and mental health support to children and younger people. Key components being the creation of a single point of access; a community based eating disorder service; and primary prevention in children's centres and schools both through the curriculum and anti-stigma campaigns.

Finance and efficiency gap

3.40 The following gaps have been identified:

- The projected collective financial gap facing the Leeds health and care system (if we did nothing about it) is £723 million by 2021. It reflects the forecast level of pressures facing the four statutory delivery organisations (Leeds City Council, Leeds Teaching Hospitals NHS Trust, Leeds and York Partnership NHS Foundation Trust and Leeds Community Healthcare NHS Trust) in the city and assumes that our three CCGs continue to support financial pressures in other parts of their portfolio whilst meeting NHS business rules. This is driven by inflation, volume demand, lost funding and other local cost pressures.

3.41 The following opportunities were discussed as some of the areas where action to address the gap might be identified:

- Citywide savings will need to be delivered through more effective collaboration on infrastructure and support services. To explore opportunities to turn the 'demand curve' on clinical and care pathways through: investment in prevention activities; focusing on the activities that provide the biggest return and in the parts of the city that will have the greatest impact; maximising the use of community assets; removing duplication and waste in cross-organisation pathways; ensuring that the skill-mix of staff appropriately and efficiently matches need across the whole health and care workforce e.g. nursing across secondary care and social care as well as primary care; and by identifying services which provide fewer outcomes for local people and offer less value to the 'Leeds £'.
- Capitalise on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire and build on being the centre for specialist care for the region.

Emerging Leeds Plan – supporting the Leeds Health and Wellbeing Strategy

3.42 The Leeds Plan will have specific themes which will look at what action the health and care system needs to take to help fulfil the priorities identified within the Leeds Health and Wellbeing Strategy. Currently these emerging themes include:

- **Rebalancing the conversation - Working with staff, service users and the public** - which supports the ethos of the Leeds Health and Wellbeing Strategy and sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services. It also emphasises individuals' health and wellbeing through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources. This will also support Leeds Health and Wellbeing Strategy Priority 3 – 'Strong, engaged and well connected communities' and Priority 9 'Support self-care, with more people managing their own conditions' - using and building on the assets in communities. We must focus on supporting people to maintain independence and wellbeing within local communities for as long as possible. People need to be more involved in decision making and their own care planning by setting goals, monitoring symptoms and solving problems. To do this, care must be person-centred, coordinated around all of an individual's needs through networks of care rather than single organisations treating single conditions.
- **Prevention, Proactive Care, Self-management and Rapid Response in Time of Crisis** – which directly relates to the Priority 8 - 'A stronger focus on prevention' - the role that people play in delivering the necessary focus on prevention and what action the system needs to take to improve prevention, and Leeds Health and Wellbeing Strategy Priority 12 'The best care, in the right place, at the right time'. Services closer to home will be provided by integrated multidisciplinary teams working proactively to reduce unplanned care and avoidable hospital admissions. They will improve coordination for getting people back home after a hospital stay. These teams will be rooted in neighbourhoods and communities, with co-ordination between primary, community, mental health and social care. They will need to ensure care is high quality, accessible, timely and person-centred. Providing care in the most appropriate setting will ensure our health and social care system can cope with surges in demand with effective urgent and emergency care provision.
- **Optimising the use of Secondary Care Resources & Facilities** – which also contributes to Leeds Health and Wellbeing Strategy Priority 12 'The best care, in the right place, at the right time'. This is ensuring that we have streamlined processes and only admitting those people who need to be admitted. As described above this needs population-based, integrated models of care, sensitive to the needs of local communities. This must be supported by better integration between physical and mental health and care provided in and out of hospital. Where a citizen has to use secondary care we will be putting ourselves in the shoes of the citizen and asking if the STP answers, 'Can I get effective testing and treatment as efficiently as possible?

- **Innovation, Education, Research** - which relates to Leeds Health and Wellbeing Strategy Priority 7 – ‘Maximise the benefits from information and technology’ – how technology can give people more control of their health and care and enable more coordinated working between organisations. We want to make better use of technological innovations in patient care, particularly for long term conditions management. This will support people to more effectively manage their own conditions in ways which suit them. Leeds Health and Wellbeing Strategy Priority 11 – ‘A valued, well-trained and supported workforce’, and priority 5 – ‘A strong economy with quality local jobs’ – through things such as the development of a the Leeds Academic Health Partnership and the Leeds Health and Care Skills Academy and better workforce planning ensuring the workforce is the right size and has the right knowledge and skills needed to meet the future demographic challenges.
- Mental health and physical health will be considered in all aspects of the STP within the Leeds Plan but also there will be specific focus on Mental Health within the West Yorkshire & Harrogate STP, directly relating to Leeds Health and Wellbeing Strategy Priority 10 – ‘Promote mental and physical health equally’.

3.43 When developing the Leeds Plan, the citizen is at the forefront and the following questions identified in the Leeds Health and Wellbeing Strategy are continually asked:

- *Can I get the right care quickly at times of crisis or emergency?*
- *Can I live well in my community because the people and places close by enable me to?*
- *Can I get effective testing and treatment as efficiently as possible?*

4 Corporate considerations

4.1 Consultation and engagement

- 4.1.11 The purpose of this report is to share information about the progress of development of the Leeds Plan. A primary guiding source for the Leeds Plan has been the Leeds Health and Wellbeing Strategy 2016-2021 which was been widely engaged on through its development.
- 4.1.12 The Leeds Plan will include a clear roadmap for delivery of the service changes over the next 4-5 years. This will also identify how and when engagement, consultation and co-production activities will take place with the public, service users and staff.
- 4.1.13 In relation to the West Yorkshire & Harrogate STP, this engagement is being planned and managed through the West Yorkshire Healthy Futures Programme Management Office.

4.2 Equality and diversity / cohesion and integration

4.2.1 Any future changes in service provision arising from this work will be subject to equality impact assessment.

4.3 Council policies and best council plan

4.3.2 The refreshed Joint Strategic Needs Assessment (JSNA) and the Leeds Health and Wellbeing Strategy have been used to inform the development of the Leeds Plan. Section 3.42 of this paper outlines how the emerging Leeds Plan will deliver significant part of the Leeds Health and Wellbeing Strategy.

4.3.3 The Leeds Plan will directly contribute towards the achieving the breakthrough projects: Early intervention and reducing health inequalities and ‘Making Leeds the best place to grow old in’.

4.3.4 The Leeds Plan will also contribute to achieving the following Best Council Plan Priorities: Supporting children to have the best start in life; preventing people dying early; promoting physical activity; building capacity for individuals to withstand or recover from illness; and supporting healthy ageing.

4.4 Resources and value for money

4.4.1 The Leeds Plan will have to describe the financial and sustainability gap in Leeds, the plan Leeds will be undertaking to address this and demonstrate that the proposed changes will ensure that we are operating within our likely resources. In order to make these changes, we will require national support in terms of local flexibility around the setting of targets, financial flows and non-recurrent investment.

4.4.2 As part of the development of the West Yorkshire & Harrogate STP, the financial and sustainability impact of any changes at a West Yorkshire level and the impact on Leeds will need to be carefully considered and analysis is currently underway to delineate this.

4.4.3 It is envisaged that Leeds may be able to capitalise on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire and to grow our offer for specialist care for the region.

4.5 Risk management

4.5.1 Failure to have robust plans in place to address the gaps identified as part of the plan development will impact the sustainability of the health and care in the city.

4.5.2 Two key overarching risks present themselves, given the scale and proximity of the challenge and the size and complexity of both the West Yorkshire footprint and Leeds itself:

- Potential unintended and negative consequences of any proposals as a result of the complex nature of the local and regional health and social care systems and their interdependencies. Each of the partners has their own internal pressures and governance processes they need to follow.

- Ability to release expenditure from existing commitments without de-stabilising the system in the short-term will be extremely challenging as well as the risk that any proposals to address the gaps do not deliver the sustainability required over the longer-term.
- 4.5.3 The challenge also remains to develop a cohesive narrative between technology plans and how they support the plans for the city. Leeds already has a defined blueprint for informatics, strong cross organisational leadership and capability working together with the leads of each STP area to ensure a quality LDR is developed and implemented.
- 4.5.4 Whilst the Leeds health and care partnership has undertaken a review of non-statutory governance to ensure it is efficient and effective, the bigger West Yorkshire footprint upon which we have been asked to develop an STP will present much more of a challenge.
- 4.5.5 The effective management of these risks can only be achieved through the full commitment of all system leaders within the city to focus their full energies on the developing a robust STP and Leeds Plan and then delivering the plans within an effective governance framework.

5 Conclusions

- 5.1 As statutory organisations across the city working with our thriving volunteer and third sectors and academic partners, we have come together to develop, for the first time, a system-wide plan for a sustainable, high-quality health and social care system. We want to ensure that services in Leeds can continue to provide high-quality support that meets, or exceeds, the expectations of adults, children and young people across the city: the patients and carers of today and tomorrow.
- 5.2 Our Leeds Plan will be built on taking our asset-based approach to the next level to help deliver the health and care aspects of the Leeds Health and Wellbeing Strategy. This is enshrined in a set of values and principles and a way of thinking about our city, which:
- Identifies and makes visible the health and care-enhancing assets in a community;
 - Sees citizens and communities as the co-producers of health and wellbeing rather than the passive recipients of services;
 - Promotes community networks, relationships and friendships that can provide caring, mutual help and empowerment;
 - Values what works well in an area;
 - Identifies what has the potential to improve health and wellbeing the fastest;
 - Supports individuals' health and wellbeing through self-esteem, coping strategies, resilience skills, relationships, friendships, knowledge and personal resources;

- Empowers communities to control their futures and create tangible resources such as services, funds and buildings;
- Values and empowers the workforce and involves them in the co-production of any changes.

5.3 The following table summarises, at a high-level, the key changes that we expect to take place over the next five-plus years and which will provide the greatest leverage.

Key solutions to address our gaps and create a sustainable health and care for the future...		
Changing the conversation and working with the public, service users and our workforce	Investing more in prevention, targeting in those areas that will reap the greatest impact.	
Increasing and integrating our community offer for out of hospital health and social care, providing proactive care and rapid response in a time of crisis.	Capitalising on the regional role of our hospitals using capacity released by delivering our solutions to support the sustainability of services of other hospitals in West Yorkshire	
Supported by...		
Working with people at every stage of change through clear comms and engagement	Having a national pioneering integrated digital infrastructure being used by a digital literate workforce	Creating an environment for solutions to be produced, economic investment through collaboration and partnerships
Using existing estate more effectively ensuring that they are fit for the purpose and disposing of surplus estate	Reviewing our procurement practices and top 100 supplier/organisation spends to ensure that we are getting best value in spending our Leeds £ and economies of scale	Creating 'one' workforce supported by leading education, training and technology

5.4 Our plan is based on the following imperatives:

- the four statutory delivery organisations will be efficient and effective within their own 'boundaries' by reducing waste and duplication generally
- all partners will collaborate more effectively on infrastructure and support services
- we will turn the 'demand curve' through:
 - investment in prevention activities, focusing on those that provide the biggest return and in the parts of the city that will have greatest impact
 - re-balancing the social contract between our citizens and the statutory bodies, transferring some activities currently undertaken by employees in the statutory sector to individuals, and maximising the use of community assets
 - reducing waste and duplication in cross-organisational pathways;
 - ensuring that the skill-mix of staff appropriately and efficiently matches need - movement from specialist to generalist, from qualified professional to assistant practitioner, and from assistant practitioner to care support worker

5.5 There is significant work still to do to develop the Leeds Plan to the required level of detail. Colleagues from across the health and social care system will need to

commit substantial resource to its development and to ensure that citizens are appropriately engaged and consulted with. Additionally, senior leaders from Leeds will continue to take a prominent role in shaping the West Yorkshire & Harrogate STP.

- 5.6 It is important to recognise that the West Yorkshire & Harrogate STP is still in its development and the links between this and the six local Plans are still being developed. Getting the right read-across between plans to ensure a coherent and robust STP at regional level which meets the requirements of national transformation funding needs to be an ongoing process and Leeds will need to be mindful of this whilst developing local action.
- 5.7 Over the coming months, Leeds will continue to prioritise local ambitions and outcomes through the development of its primary Leeds Plan as a vehicle for delivering aspects of the Leeds Health and Wellbeing Strategy.

6 Recommendations

Outer East Community Committee is asked to:

- 6.1 Note the key areas of focus for the Leeds Plan described in this report and how they will contribute to the delivery of the Leeds Health and Wellbeing Strategy;
- 6.2 Identify needs and opportunities within their area that will inform and shape the development of the Leeds Plan;
- 6.3 Recommend the most effective ways/opportunities the Leeds Plan development and delivery team can engage with citizens, groups and other stakeholders within their area to shape and support delivery of the Leeds Plan.

7 Background information

- 7.1 West Yorkshire and Harrogate emerging STP:
[\(http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/\)](http://www.southwestyorkshire.nhs.uk/west-yorkshire-harrogate-sustainability-transformation-plan/)

Appendix 1

Area overview profile for Outer East Community Committee

This profile presents a high level summary of data sets for the Outer East Community Committee, using closest match Middle Super Output Areas (MSOAs) to calculate the area.

All ten Community Committees are ranked to display variation across Leeds and this one is outlined in red.

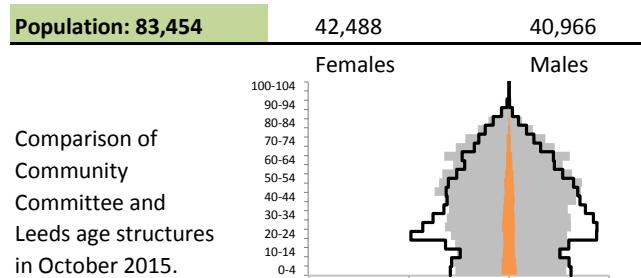
If a Community Committee is significantly above or below the Leeds rate then it is coloured as a dark grey bar, otherwise it is shown as white. Leeds overall is shown as a horizontal black line, Deprived Leeds* (or the deprived fifth**) is a dashed horizontal. The MSOAs that make up this area are shown as red circles and often range widely.

Pupil ethnicity, top 5	Area	% Area	% Leeds
White - British	11,896	86%	67%
Black - African	345	3%	5%
Any other white background	278	2%	4%
Unknown	187	1%	1%
White and Black Caribbean	173	1%	2%

(January 2016, top 5 in Community committee, corresponding Leeds value)

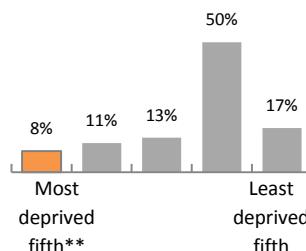
Pupil language, top 5	Area	% Area	% Leeds
English	12,688	95%	81%
Polish	109	1%	1%
Other than English	92	1%	1%
French	40	0%	1%
Believed to be English	37	0%	0%

(January 2016, top 5 in Community committee, corresponding Leeds value)



Deprivation distribution

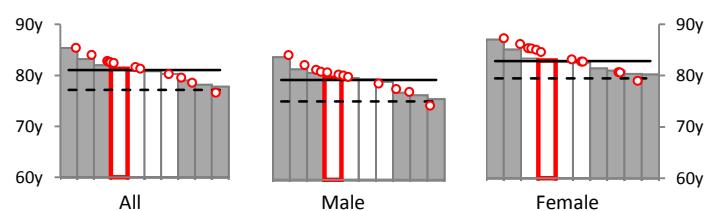
Proportions of this population within each deprivation 'quintile' or fifth of Leeds (Leeds therefore has equal proportions of 20%), October 2015.



GP recorded ethnicity, top 5	% Area	% Leeds
White British	91%	71%
Other White Background	4%	10%
Black African	1%	3%
Indian or British Indian	1%	3%
White Irish	0%	1%

(October 2015, top 5 in Community committee, corresponding Leeds values)

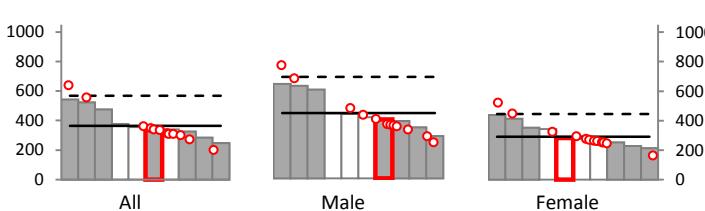
Life expectancy at birth, 2012-14 ranked Community Committees



	(years)	All	Males	Females
Outer East CC	81.3	79.6	83.0	
Leeds resident	81.0	79.2	82.8	
Deprived Leeds*	77.1	75.0	79.5	

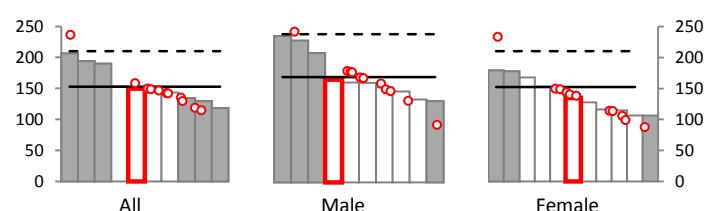
Slope index of inequality (see commentary) = 3.8

All cause mortality - under 75s, 2010-14 ranked. Directly age Standardised Rates (DSRs)



	(DSR per 100,000)	All	Males	Females
Outer East CC	338	399	282	
Highest MSOAs in area	636	765	520	
Lowest MSOAs in area	199	240	162	
Leeds resident	365	441	291	
Deprived fifth**	567	687	444	

Cancer mortality - under 75s, 2010-14 ranked

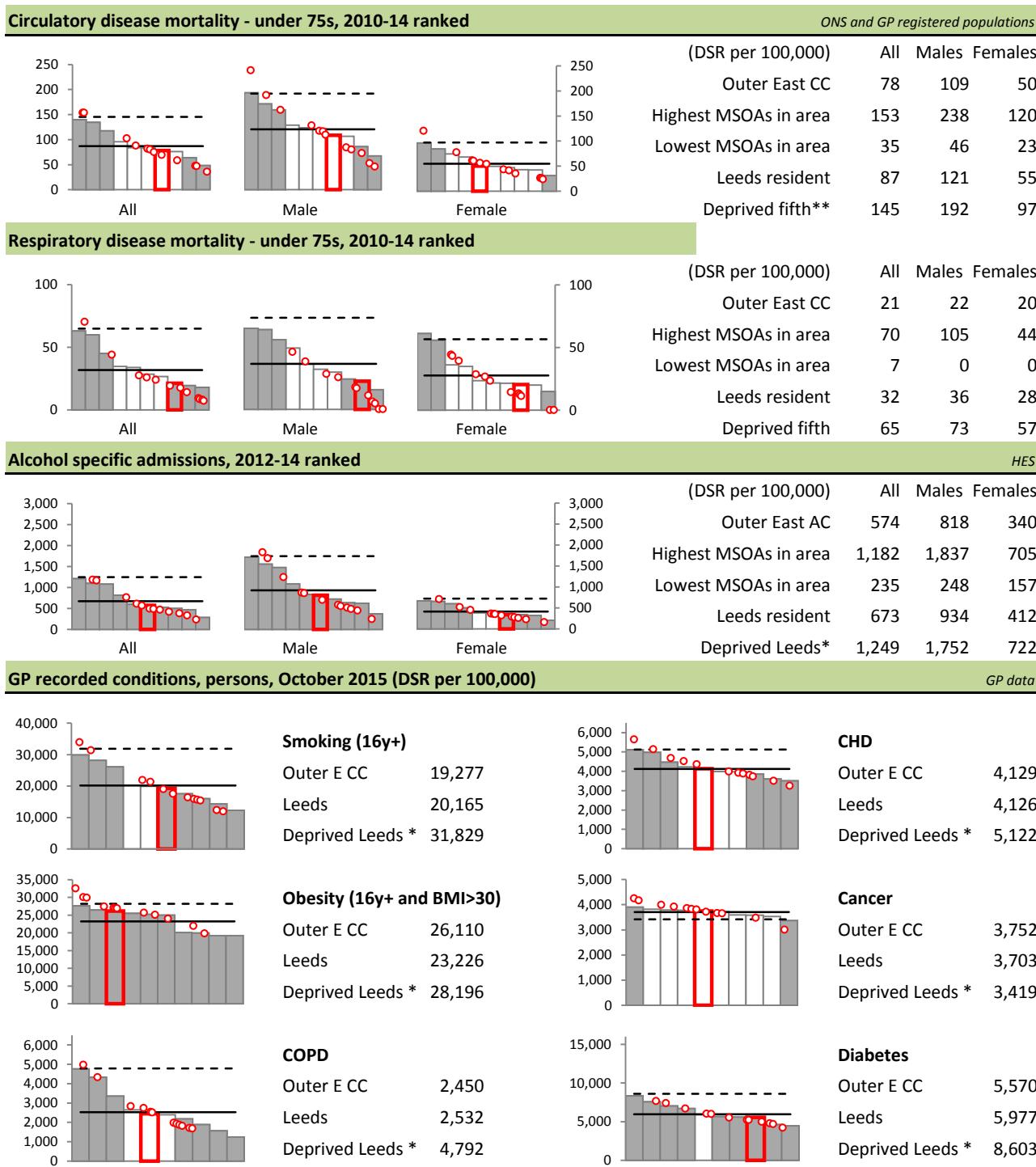


	(DSR per 100,000)	All	Males	Females
Outer East CC	150	166	135	
Highest MSOAs in area	266	260	276	
Lowest MSOAs in area	114	93	87	
Leeds resident	153	170	137	
Deprived fifth	210	239	182	

DSR - Directly Standardised Rate removes the effect that differing age structures have on data, allows comparison of 'young' and 'old' areas.

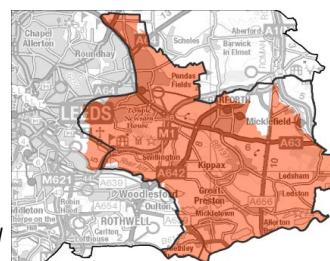
Appendix 1

Outer East Community Committee.pdf



The GP data charts show all ten Community Committees in rank order by directly standardised rate (DSR). DSR removes the effect that differing age structures have on data, and allow comparison of 'young' and 'old' areas. GP data can only reflect those patients who visit their doctor. Certain groups within the population are known to present late, or not at all, therefore it is important to remember that GP data is not the whole of the picture. This data includes all Leeds GP registered patients who live within the Community Committee. However, some areas of Leeds have low numbers of patients registered at Leeds practices; if too few then their data is excluded from the data here. Obesity here is the rate within the population who have a recorded BMI.

Map shows this Community Committee as a black outline, the combined best match MSOAs used in this report are the shaded area. ***Deprived Leeds**: areas of Leeds within the 10% most deprived in England, using the Index of Multiple Deprivation. ****Most deprived fifth (quintile) of Leeds** - Leeds split into five areas from most to least deprived, using IMD2015 LSOA scores adjusted to MSOA2011 areas. **Ordnance Survey PSMA Data**, Licence Number 100050507, (c) Crown Copyright 2011, All rights reserved. **GP data** courtesy of Leeds GPs, only includes Leeds registered patients who are resident in the city. **Admissions data** Copyright © 2016, re-used with the permission of the Health and Social Care Information Centre (HSCIC) / NHS Digital. All rights reserved.



Outer East Community Committee

The health and wellbeing of the Outer East Community Committee contains very wide variation across the full range of Leeds, overall in the mid range for the city. Only 8% of the population live in the most deprived fifth of Leeds*. Life expectancy within the 12 MSOA** areas making up the Community Committee ranges vary widely including almost the shortest male life expectancy in Leeds, however, comparing single MSOA level life expectancies is not always suitable***.

Instead the Slope Index of Inequality (Sii****) is used as a measure of health inequalities in life expectancy at birth within a local area taking into account the whole population experience, not simply the difference between the highest and lowest MSOAs. The Sii for this Community Committee is 3.8 years and can be interpreted as the difference in life expectancy between the most and least deprived people in the Community Committee. Life expectancy was also calculated for the Community Committee (at which level it becomes more reliable), and is not significantly different to Leeds overall.

The age structure bears little resemblance to that of Leeds overall with fewer young adults and greater proportions of those aged over 40. GP recorded ethnicity shows the Community Committee to have larger proportions of "White background" than Leeds. However 16% of the GP population in Leeds have no recorded ethnicity which needs to be taken into account here. The pupil survey shows a similar picture.

All-cause mortality for under 75s is around the Leeds average for men and women, as well as overall for the Community Committee. The *Swarcliffe* MSOA in this area has highest rates in the Community Committee for men, women, and overall.

Cancer mortality rates are widely spread and the Community Committee rates are not significantly different to Leeds. One MSOA, *Swarcliffe* has the 3rd highest overall rate and 2nd highest female rates in the city. Circulatory disease mortality shows a similar widely spread MSOA pattern with the *Swarcliffe* area again standing out as having a very high rate. The *Halton moor, Wykebecks* MSOA has a male respiratory disease mortality rate that is 6th highest in the city (not charted as off the scale) but overall the Community Committee has low rates.

Alcohol specific admissions are significantly below Leeds rates for this Community Committee, and MSOA rates are well distributed around the Leeds rates but including some extremes such as *Halton Moor, Wykebecks*. Smoking rates in four of the twelve MSOAs are above Leeds, the *Halton Moor, Wykebecks* MSOA is actually fifth highest in Leeds, but overall the Community Committee rate is just significantly below Leeds.

Obesity rates in this Community Committee and almost all the MSOAs are significantly above Leeds, including *Swarcliffe* MOSA with the second highest obesity rate in the city. COPD and CHD are both around the Leeds value but again the *Halton Moor, Wykebecks* MSOA is the highest with rates near the largest in Leeds. GP recorded cancer is no different to Leeds overall, there are some high MSOAs with *Allerton Bywater, Methley and Mickletown* having the 5th highest rate in the city.

*Deprived fifth of Leeds: The fifth of Leeds which are most deprived according to the 2015 Index of Multiple Deprivation, using MSOAs.

**MSOA: Middle Super Output Area, small areas of England to enable data processing at consistent and relatively fine level of detail.

MSOAs each have a code number such as E02002300, and locally they are named, in this sheet their names are in italics. MSOAs used in this report are the post 2011 updated versions; 107 in Leeds. ***Life expectancy: Life expectancy calculations are most accurate where the age structure of, and deaths within, of the subject area are regular. At MSOA level there are some extreme cases where low numbers of deaths and age structures very different to normal produce inconsistent LE estimates. So while a collection of MSOA life expectancy figures show us information on the city when they are brought together, as single items they are not suitable for comparison to another. This report displays Community Committee level life expectancy instead, and uses the MSOA calculations to produce the Slope Index of Inequality. ****Slope Index of Inequality: more details here <http://www.instituteofhealthequity.org/projects/the-slope-index-of-inequality-sii-in-life-expectancy-interpreting-it-and-comparisons-across-london>. For this profile, MSOA level deprivation was calculated with July 2013 population weighted 2015IMD LSOA deprivation scores and MSOA level life expectancy in order to create the Sii.

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Report of: The South East Area Leader

Report to: Outer East Community Committee (Cross Gates & Whinmoor, Garforth & Swillington, Kippax & Methley, Temple Newsam)

Report author: Aretha Hanson (07891 272326)

Date: Tuesday 21st March 2017

For Decision

Outer East Community Committee Delegated Budgets Report

Purpose of report

1. This report seeks to provide Members with:
 - a) Note the details of the Wellbeing Budget position (Table 1);
 - b) Consider and approve the Wellbeing proposals (paragraphs 10-12);
 - c) Note projects approved by Delegated Decision Notice (paragraph 16);
 - d) Note the details of Youth Activities Fund projects (Table 2);
 - e) Note the details of the Capital Budget (Table 3);
 - f) Amend the Capital requests (paragraphs 22- 23);
 - g) Note the details of the Small Grants Budget (paragraph 24);
 - h) Note the details of the Community Skips Budget (paragraph 26);
 - i) Consider and approve the proposed ring-fence allocations against the 2017/18 wellbeing budget (paragraphs 19 to 32).

Background information

2. Each Community Committee has been allocated a Wellbeing and Youth Activities Fund Budget which it is responsible for administering. The aim of these budgets is to support social, economic and environmental wellbeing of the area and provide a range of activities for children and young people, by using the funding to support projects that contribute towards the delivery of local priorities.
3. Delegated budgets cannot be paid retrospectively. An application form must be submitted and approved by the Community Committee before activities or items being purchased are completed.

4. Members are reminded that the necessary scrutiny of applications to satisfy our own processes, financial regulations and audit, requires the deadline for receipt of completed application to be at least five weeks prior to any Community Committee. Some applications will be approved via Delegated Decision Notice following consultation with Members outside of the Community Committee cycle.

Main issues

Wellbeing Budget Position 2016/17

5. The revenue budget approved by Executive Board for 2016/17 is **£132,340**. Table 1 shows a carry forward figure of **£99,680.75** which includes underspends from projects completed in 2015/16 and **£77,831.33** allocated to projects and not yet completed. The total amount of revenue funding available to the Community Committee for 2016/17 is therefore **£154,189.42**. Further information of the projects approved or ring-fenced is available on request.
6. **Table 1** shows the projects funded by the Community Committee up to and including the 6th September 2016 meeting.
7. It is possible that some of the projects in Table 1 may not use their allocated spend. This could be for several reasons including the projects no longer going ahead, the projects not taking place within the dates specified in the funding agreement or failure to submit monitoring and evaluation reports. Due to this, the final revenue balance may be greater than the amount specified.
8. The Community Committee is asked to note that a total of **£145,591.58** has been allocated from the 2016/17 Wellbeing Revenue Budget as listed in Table 1 and there is a remaining balance of **£8,597.84** available to spend for projects in 2016/17.

Table 1: Wellbeing Budget Delegation 2016/17

REVENUE WELL BEING BUDGET	£				
INCOME 2016/17	£132,340.00				
Balance Brought Forward from 2015/16	£99,680.75				
Less Projects Brought Forward from 2015/16	£77,831.33				
TOTAL AVAILABLE 2016/17	£154,189.42				
Area Wide Ring Fenced Projects					
Sustainable Economy and Culture	£8,000.00				
Small Grants Scheme	£5,000.00				
Community Committee Engagement	£3,000.00				
Safer And Stronger Communities	£48,091.00				
Community Safety	£10,000.00				
CCTV	£33,091.00				
Community Skips	£5,000.00				
Health and Well Being	£5,000.00				
Older Persons Event	£5,000.00				
Total Area Wide Ring Fenced Projects	£61,091.00				
Balance Remaining Split Across Four Wards	£93,098.42	£23,274.60	£23,274.60	£23,274.61	£23,274.61
Ward Projects		Ward Split			
		Cross Gates & Whinmoor	Garforth & Swillington	Kippax & Methley	Temple Newsam
Christmas Trees and Decorations	£25,000.00	£8,500.00	£9,000.00	£6,600.00	£900.00
Cross Gates Feature	£5,000.00	£5,000.00			
Garforth NET Luncheon Club	£10,000.00		£5,000.00	£5,000.00	
Garforth NET- Social Isolation Project	£10,000.00		£5,000.00	£5,000.00	
Sherburn Road Verge Hardening	£14,672.58	£14,672.58			
Methley Fest	£1,550.00			£1,550.00	
Fidlar Lane Footpath Improvements	£2,000.00		£2,000.00		
Temple Newsam Young Person Event	£1,000.00				£1,000.00
Kippax War memorial repairs	£940.00			£940.00	
Cross Gates & Whinmoor Holiday Programme	£3,120.00	£3,120.00			
Litter Bin - The Lines	£220.00		£220.00		
Brigshaw Cluster half term visit to Lightwater Valley	£850.00			£850.00	
Commissioned fund for litter bins	£3,000.00	£750.00	£750.00	£750.00	£750.00
Noticeboard Osmondthorpe Lane	£2,000.00				£2,000.00
Money Buddies	£5,148.00	£1,287.00	£1,287.00	£1,287.00	£1,287.00
Total ward spend	£84,500.58	£33,329.58	£23,257.00	£21,977.00	£5,937.00
TOTAL SPEND - Area Wide + Projects	£145,591.58				
BALANCE REMAINING (Total/Per Ward)	£8,597.84	-£10,054.98	£17.60	£1,297.61	£17,337.61

9. The following projects are presented for Members' consideration. The total amount requested from the Outer East Community Committee is: £4,000. (The same amount is being requested from Inner East Community Committee.)

10. **Project title:** New Data Base and Computers

Name of Group or Organisation: Cross Gates and District Good Neighbours Scheme

Total Project Cost: £5,871.00

Amount Requested from Delegated Budget: £2,000.00

Ward Covered: Cross Gates & Whinmoor

Summary: The group is soon to lose the only member of staff who is able to maintain the existing database, which is now outdated. As the computer system is also unable to manage current programmes, the group wishes to make a clean sweep and buy a current system, plus new computers which can comfortably manage this new system.

The new database would enable Cross Gates Good Neighbours to:

- Use the system to monitor attendance and check the welfare of older people who haven't attended for a while, ensuring that residents remain active and healthy
- Plan and develop new tailored services – residents would be enabled to participate in local community activities
- Streamline the referral and signposting process – external agencies and health professionals could refer older people to the service online
- Undertake mail outs to support residents to keep warm and stay hydrated.
- Address and monitor physical and mental health issues so older people can live in their own homes for longer.

The new system will also enable the network to deliver training sessions for both staff and volunteers, helping them learn new skills, which may help volunteers with gaining paid employment.

Community Committee Plan Priorities/Objectives: This proposal supports the **Best City for Health and Wellbeing**... residents in Outer East are enabled to participate in local community activities.

Delegated Decisions (DDN)

11. As the last Community Committee held on 6th December 2016 was inquorate, the following projects were considered and approved via DDN and are included in **Table 1:**

- | | |
|---|---------------------------|
| • Commissioned funding for Litter bins: | £3,000.00 (all wards) |
| • Noticeboard for Osmonthorpe Lane: | £2,000.00 (Temple Newsam) |
| • Money Buddies: | £5,148.00 (all wards) |

Youth Activities Fund Position 2016/17

12. The Youth Activities Fund (YAF) approved by Executive Board for 2016/17 is **£52,010.00**. Table 2 shows a carry forward figure of **£84,280.68** which includes underspends from projects completed in 2015/16 and **£60,639.83** allocated to projects and not yet completed. The total amount of YAF available to the Community Committee for 2016/17 is therefore **£75,650.85**.
13. **Table 2** shows the projects funded by the Community Committee up to date leaving a remaining balance of **£120.75**.

Table 2: Youth Activities Fund Budget Delegation 2016/17

	Total Allocation	Cross Gates & Whinmoor	Garforth & Swillington	Kippax & Methley	Temple Newsam
Income 2016/17	£ 52,010.00	£13,002.50	£13,002.50	£13,002.50	£13,002.50
Carried forward from 2015/16	84,280.68	21,070.17	21,070.17	21,070.17	21,070.17
Less projects carried forward - 2015/16	60,639.83	7,475.58	12,546.25	11,735.75	28,882.25
Total available budget for 16/17	£ 75,650.85	£26,597.09	£21,526.42	£22,336.92	£5,190.42

Projects 2016/17	Amount Approved	Cross Gates & Whinmoor	Garforth & Swillington	Kippax & Methley	Temple Newsam
Garforth Mini Breeze	£3,750.00		£3,750.00		
Junior Golf	£4,000.00				£4,000.00
Kippax Mini Breeze	£2,000.00			£2,000.00	
Brigshaw Holiday Programme	£1,353.50			£1,353.50	
Holiday Programme	£20,169.10	£4,300.00	£3,874.00	£6,002.50	£5,992.60
Herd Farm Activities	£6,450.00	£2,150.00	£2,150.00	£2,150.00	
Olympic Sports	£4,000.00	£4,000.00			
RFL Sports Camps	£14,000.00	£3,500.00	£3,500.00	£3,500.00	£3,500.00
Cricket Camps	£7,550.00	£1,887.50	£1,887.50	£1,887.50	£1,887.50
The Bridging Zone	£580.00		£580.00		
Broadcasting Skills	£2,791.00	£1,395.50			£1,395.50
Community Ambassadors	£3,869.00				£3,869.00
Kippax & Methley Holiday Programme	£1,566.50			£1,566.50	
Garforth & Swillington Holiday Programme	£1,612.00		£1,612.00		
Global Gang	£1,839.00		£919.50		£919.50
Total Spend Against Projects	£75,530.10	£17,233.00	£18,273.00	£18,460.00	£21,564.10
Remaining Balance per Ward	£120.75	£9,364.09	£3,253.42	£3,876.92	-£16,373.68

Capital Budget 2016/17

14. Community Committees receive a proportion of the capital receipt from Council assets, some of which goes towards Ward Based Initiatives and 5% is top sliced, shared amongst Community Committees and split equally across the four outer east wards.
15. Capital injections, as part of the receipts, have been updated every 6 months. Therefore, including projects allocated and processed by DDN, the Outer East Community Committee has an available capital budget of **£48,000.00** over the next 3 years. Approved projects total **£6,400.00** leaving a remaining balance of **£41,600.00**. Members are asked to note the capital allocation broken down by ward as summarised in **Table 3** below:

Table 3: Capital Budget Delegation 2016/17

	Total	Cross Gates & Whinmoor	Garforth & Swillington	Kippax & Methley	Temple Newsam
Allocation	£48,000.00	£12,000.00	£12,000.00	£12,000.00	£12,000.00
Projects funded					
Swarcliffe Community Centre new signs	£900.00	£900.00			
Southwood Crescent bollards	£2,500.00	£2,500.00			
Micklefield Parish Council	£1,500.00			£1,500.00	
The Leeds Groundwork Trust	£1,500.00			£1,500.00	
Total approved projects	£6,400.00	£3,400.00	£0.00	£3,000.00	£0.00
Remaining balance	£41,600.00	£8,600.00	£12,000.00	£9,000.00	£12,000.00

Capital Projects for consideration

16. There are no capital projects for consideration.

Small Grants Update 2016/17

17. The following table details the Outer East Small Grants approved so far. Of the £5,000.00 ring-fenced for Small Grants, the Outer East Community Committee has approved **£1,300.00**, leaving an available Small Grants budget of **£3,700.00**.

Project	Total amount	Cross Gates & Whinmoor	Garforth & Swillington	Kippax & Methley	Temple Newsam
Garforth Amateur Dramatic Society Drama Workshop	£500.00		£500.00		
1 st Micklefield Scout Group Cub Pack Start Up	£500.00			£500.00	
Garforth Historical Society	300.00		300.00		
Total amount	£1,300.00		£800.00	£500.00	

Community Skips

18. The following table details the Outer East Community Skips approved so far. Of the **£5,000.00** ring-fenced for Community Skips, the Outer East Community Committee has spent **£2,650.00** leaving a balance of **£2,350.00** available to spend. Members are asked to note the Community Skips allocation broken down by ward and summarised below:

Group Name	Total amount	Cross Gates & Whinmoor	Garforth & Swillington	Kippax & Methley	Temple Newsam
The Big Methley Tidy Up	£150.00			£150.00	
Kippax in Bloom	£150.00			£150.00	
Ledsham Parish Council	£175.00			£175.00	
Ledston and Ledston Luck Parish Council	£175.00			£175.00	
Ledston and Ledston Luck Parish Council	£175.00			£175.00	
Kippax Parish Council	£150.00			£150.00	
Great & Little Preston Parish Council	£150.00		£150.00		
Garforth and District Lions	£150.00		£150.00		
St Mary's Church, Allerton Bywater	£150.00			£150.00	
St Mary's Church, Allerton Bywater	£150.00			£150.00	
Kippax in Bloom	£150.00			£150.00	
St Mary's Church, Allerton Bywater	£150.00			£150.00	
Garforth Flood Group	£175.00		£175.00		
Garforth in Bloom	£150.00		£150.00		
Garforth and District Lions	£150.00		£150.00		
The Growing Zone	£150.00			£150.00	
Kippax Parish Council	£150.00			£150.00	
Total	£2,650.00		£775.00	£1,875.00	

Wellbeing Budget 2017/18

19. Executive Board made a decision on budget allocation and rollover for 2017/18 in February 2017. The Outer East Community Committee allocation is **£118,300.00** and represents a reduction of **£14,040.00** against the 2016/17 allocation. The final carry forward figure will be available at the end of the financial year and will be reported to a future Community Committee.

20. As in previous years, Members are asked to consider the following ring-fence amounts against the 2017/18 Wellbeing allocation. Changes to the suggested figures will have an impact on the amount of budget available for new schemes.

21. Members ring-fenced **£5,000.00** in 2016/17 to support **Small grants**. Based on a spend of £1,300, Members are asked to ring-fence **£2,500.00** for 2017/18.

22. Community Committee engagement was ring-fenced at £3,000.00 in 2016/17.

Based on a spend in 2016/17 of £1,738.52 at 1st March 2017 and an anticipated further spend of £500 to the end of the month, Members are asked to consider ring-fencing £3,000.00 for 2017/18. This budget covers costs to promote activities such as leaflet printing, venue hire, food/refreshments, transport costs etc. Any request for schemes outside these categories would need to be considered separately through the usual Wellbeing process.

23. In 2016/17 Members ring-fenced £10,000.00 to respond to community safety issues. Based on a spend of £3,618.00 in 2016/17, Members are asked to approve a ring-fence amount of £5,000.00 for 2017/18.

24. The cost of CCTV in 2016/17 was £33,091.00, accounting for one third of the Community Committee's annual budget and covers CCTV operations as follows:

CCTV Location	Cross Gates & Whinmoor	Garforth & Swillington	Kippax & Methley	Temple Newsam	Total
Cross Gates Monitoring	£2,000.00				
Cross Gates Maintenance	£2,000.00				
Cross Gates Monitoring	£5,716.00				
Cross Gates Yedl	£1,400.00				
Garforth / Kippax CCTV costs: Maintenance, monitoring and YEDL		£5,911.00	£5,911.00		
Swillington Monitoring		£1,000.00			
Swillington BT		£2,450.00			
Swillington Maintenance		£1,000.00			
Halton Yedl				£1,050.00	
Halton Monitoring				£1,500.00	
Halton Maintenance				£1,500.00	
Halton BT				£1,653.00	
Total per ward:	£11,116.00	£10,361.00	£5,911.00	£5,703.00	£33,091.00

25. Members are asked to ring-fence £33,091.00 to cover CCTV monitoring and maintenance in 2017/18.

26. £5,000.00 was ring-fenced to Community Skips in 2016/17. Based on a spend of £2,650.00, Members are asked to ring-fence £3,000.00 in 2017/18.

27. Christmas trees & decorations £25,000.00 was ring-fenced 2016/17. The final 2016/17 spend in 2016/17 was £25,092.41. This final amount does not include an additional charge of £647.00 requested by Leeds Lights to cover increased forestry charges. This increase was not supported by officers and the additional payment was declined. Members are asked to ring-fence £25,000 for 2017/18 and work with officers to determine proposed schemes for 2017/18.

28. In previous years, Members have ring-fenced £5,000 for **Cross Gates Feature**. This ring-fenced amount has not been accessed in the past as maintenance costs have been met by other council services. It is therefore proposed not to ring-fence funds to this project in 2017/18. If work on the Cross Gates Feature is required in 2017/18, that cannot be funded elsewhere, then an application will be made and considered by members in the usual way.
29. In previous years Community Committee has allocated £5,000.00 to support events across all four wards in support of International Day of Older People. In 2017/18 Members are asked to consider a ring-fence of **£3,000.00** to sustainable projects targeting older residents whom we have not yet engaged with.
30. Community Committee is asked to ring-fence **£10,000.00** to Garforth NET Social Isolation Project. The continuation of this project is subject to a satisfactory evaluation of the project during 2016/17, details of which will be provided to a future Community Committee meeting.
31. The total suggested ring-fence is **£84,591.00** from an allocation of **£126,897.84** made up of current unallocated 2016/17 revenue of **£8,597.84** and the 2017/18 wellbeing allocation of **£118,300.00** which would leave **£42,306.84** available for new projects in 2017/18. This amount does not include underspends against projects already approved which will be reported to the next Community Committee.

32. Members are asked to note that in 2016 Community Committee supported the funding of a Work Club, delivered by LS14 Trust, at Swarcliffe Community Centre. The details of the approved funding are as follows:

Work Club at Swarcliffe Community Centre – 2015/16 - £11,883 and 2016/17 - £9,600. The approval is subject to a 12 month review. The project provides a Work Club at Swarcliffe Community Centre over two half days per week. A partnership to help deliver this project made up of Ward Members, LCC Communities Team, LCC Employment & Skills, Yorkshire Housing, LCC Youth Service, LS14 Trust and St Vincent's. LS14 Trust takes responsibility for all sessions and recording of data.

At the partnership meeting held on 15th February the group considered the 12 month review and agreed with the recommendation to continue with the project until 31st March 2018.

Conclusion

33. The report provides up to date information on the Community Committee's Delegated Budget position.

Recommendations

34. Members are asked to:

- a) Note the details of the Wellbeing Budget position (Table 1);
- b) Consider and approve the Wellbeing proposals (paragraphs 10-12);
- c) Note projects approved by Delegated Decision Notice (paragraph 16);
- d) Note the details of Youth Activities Fund projects (Table 2);
- e) Note the details of the Capital Budget (Table 3);
- f) Amend the Capital requests (paragraphs 22- 23);
- g) Note the details of the Small Grants Budget (paragraph 24);
- h) Note the details of the Community Skips Budget (paragraph 26);
- i) Consider the proposed ring-fence allocations against the 2017/18 wellbeing budget (paragraphs 19 to 32).



Report of: **The South East Area Leader**

Report to: **Outer East Community Committee (Cross Gates & Whinmoor, Garforth & Swillington, Kippax & Methley, Temple Newsam)**

Report author: **Aretha Hanson (0113 37 85791)**

Date: **Tuesday 21st March 2017** **For decision**

OUTER EAST COMMUNITY COMMITTEE – UPDATE REPORT

Purpose of report

1. To bring to Members' attention an update report on work based on priorities identified by the Community Committee that are not covered elsewhere on this agenda. It also provides opportunities for further questions or to request a more detailed report on a particular issue.

Main issues

Updates by theme: Children's Services

Outer East Children & Families Sub Group

2. The first meeting of the Outer East Children & Families Sub Group took place on Monday 27 February. Minutes are available on request. The group:
 - approved the Terms of Reference and considered developing a proposed action plan linked to the five outcomes and 14 priorities of the Children and Young People's Plan;
 - considered the Youth Activities Fund 2017/18 applications. Feedback from children and young people is being sought and a number of questions will be raised with activity providers before being presented to members for final funding decision at a future date; and
 - explored making better links with school councils to improve engagement with children and young people and support YAF delivery.
3. The next meeting will take place on Thursday 1st June at Swarcliffe Community Centre.

Updates by theme: Employment, Skills and Welfare

4. Within the Community Committee area, there are 610 people claiming Job Seekers Allowance (JSA) as of September 2016, which is a 27.29% (240 people) decrease compared to the same period last year. There are 3,055 people claiming Employment Support Allowance (ESA), as of February 2016, which is a 4.62% (135 people) increase compared to the same period last year.
5. From April to September 2016, there have been 616 residents accessing Jobshops, and Employment and Skills programmes, with 83 supported to secure employment and 449 to improve their skills.
6. The Personal Work Support package (PWSP), requiring those unemployed residents in receipt of Council Tax Benefit to attend Jobshops for additional job search support is working well. Since it commenced in April 2015, 1,509 have attended and 339 (22%) have secured employment. There are currently 40 outer east residents engaging with this programme.
7. One of the key developments for the city was Victoria Gate, and there were a number of community events held throughout the city to promote the development and provide information about the employment opportunities, which 434 people attended. John Lewis recruited 499 members of staff, with 60% (306) were from Leeds, 16 residents from the outer east secured employment.

Updates by theme: Health and Wellbeing and Adult Social Care

Leeds South and East CCG – Health Inequalities Fund

8. **Healthy Lifestyles work programme:** the delivery of the enhanced community offer for Leeds Let's Get Active began in January 2017. Leisure Services are embedded within local partnerships to help shape development of the offer and identify need across the area.
9. **Best Start work programme:** Touchstone, who will be working with Women's Health Matters and Leeds Community Healthcare (health visiting), have been awarded a contract for three years to deliver a Best Start Peer Support service across the LSE CCG area focussing in areas of high deprivation. The service will recruit, train and support volunteers and paid sessional workers to develop and deliver activities and key messages aiming to support parents, parents to be and carers to give children the best start in life.

Leeds South and East – reducing smoking prevalence rates

10. Promotion of the Today is the Day campaign continues with additional resources being placed in local areas to highlight the campaign. Use of bus shelters and back of bus advertising is in place across the south east locality and the Today's the Day self-help app recently launched and is being promoted to service users.

11. Leeds South and East CCG have secured £75,000 from Public Health England to support work on Maternal Smoking. Work programmes are now being developed with the LSE CCG, Public Health, Maternity Services, Leeds Community Healthcare and Leeds University.

12. **Locality Community Health Development and Improvement Service:** the new locality Community Health Development and Improvement Service is due to start on 1st April 2017. A launch event for the new service took place on 21st February 2017 at The Civic Hall. The event provided an opportunity to understand the aims of the service, meet the service providers and hear more about delivery plans in the local area. Discussions covered working well together to make Leeds a healthy and caring city for all ages, improving the health of the poorest, fastest. Councillor Charlwood opened the event.

Older Persons sub group

13. The sub group continues to update partners across outer east Leeds and has been busy formulating a new plan for a rescheduled older persons celebration event in June. Recent successes include expanding the free table tennis provision for older people through a venture between Table Tennis England and LCC Sheltered Services.

Updates by theme: Environment & Community Safety

14. Leeds Anti-Social Behaviour Team (LASBT) has recently secured, in partnership with its police Partners, a five year injunction to prevent anti-social motorcycling in Leeds following the unauthorised 'ride out' through the streets of Leeds that occurred on Halloween last year.

15. The injunction secured on 10 January 2017 replaces the earlier interim injunction secured on 9 December 2016 and will be in place for five years, covering the whole of the Leeds City Council area. It prohibits anti-social driving (as defined in the order) by anyone after service of the order on them. Officers from LASBT are working closely with police colleagues to identify specific individuals who are being served with copies of the injunction, to warn them of the consequences of a repeat of the events of 31 October 2016, described by the presiding Judge as being 'highly dangerous to the riders themselves and members of the public'.

16. LASBT South has led on the delivery of a case training programme. During the last year all ASB case officers have attended this training and have been updated on investigation techniques, and the new ASB legislation. This training will ensure that all those involved in our ASB case investigation will receive the best possible service from our officers.

17. An increase in burglary dwelling offences across the east has impacted in outer east, with rates higher than the same months last year. Police ward officers have been involved in several initiatives to arrest suspects and inroads are being made with arrests every week and regular disruption visits made to people who the police think are involved.
18. The local policing team continues to focus on ASB, although the winter tends to dampen off anti-social behaviour. Kippax has been highlighted with a small group of youths causing annoyance to local businesses and library users. Positive action is being taken with one youth arrested for eight offences. Partnership work is underway with Leeds ASB Team and housing to utilise relevant powers from their perspectives.
19. Youths throwing stones at passing vehicles in Halton and Cross Gates was an area of concern previously, however in this period due to officer patrols the number of offences have decreased rapidly.
20. There are always speeding issues in Garforth and Whinmoor with officers putting in time in those locations with the speed gun. Several tickets have been issued. Safer Schools Officers continue to provide inputs to their schools and academies in relation to CSE and cyber-crime related subjects.
21. The shop watch at Colton Retail Park organised by officers and BACIL is now up and running with all the relevant premises involved and using the system. This was in response to regular high value shoplifting at Boots and Sainsbury's. Its use and effectiveness will be monitored by ward officers throughout the coming months.
22. A lot of time was spent in December ensuring the Christmas lights switch on events were successfully policed with officers attending Cross Gates, Garforth, Kippax and Methley on their relevant days.
23. Body worn video is now being rolled out and issued with ward officers and PCSOs being fully trained to use them on a daily basis.

Environmental Sub Group

24. The Environmental Sub Group met on 18th January 2017. At the meeting the group received updates on OE issues from Highways, Housing, Localities, Parks, Waste Management and Flood Management. Highlights include:
 - **Highways** confirmed claims against the department are the lowest for many years; the gulley service will be transferring to Locality; request for East Leeds Leisure Centre signage on Selby Road to be removed
 - **Locality** confirmed main number of requests is for bulky waste removal; a clean Leeds event was delivered in February;
 - **Flood Defence** confirmed that in light of last year's flooding more staff were retained over Christmas period

- **Housing** has begun walkabouts and always welcome more attendees; use of Community Payback to assist on projects
- **Waste Management** has plenty in hand for 2017 including charging for overfills and sorting at waste sites; garden waste collections resumed at end of February; December was lowest ever complaints to the service
- **Parks** confirmed the entrance to Primrose Valley from Halton is being improved.

25. The next OE Environmental Sub Group meeting will be held on **Tuesday 18th April 2017**.

Derelict & Nuisance Sites

26. **Appendix 1** provides an update on progress made with the Derelict & Nuisance Property Programme over the previous 12 months. It also sets out the strategy for continuing to deal with problematic buildings and sites over the forthcoming 12 months. In Outer East the registered priority site is the former Halton Moor pub. Meetings are progressing between Regeneration and the site owners.

Community Engagement

The Great Get Together: 17th – 18th June 2017

27. On the 17th & 18th June 2017, the UK's biggest ever community events, celebrating all that we hold in common will be delivered. The celebrations will be based around communities and neighbours coming together to share a meal over the weekend of 17-18 June, marking the anniversary of Jo Cox's murder. Events could range from street parties and shared barbecues to picnics and bake-offs. It is hoped that these events, held in every corner of the country, will prompt a moment of national reflection and a celebration of what binds us together. Most of all it will be an excuse to simply get together and build stronger communities.

28. The process of encouraging as many members of the public as possible to sign up to 'The Great Get Together' and commit to coming together with their neighbours to share a meal this summer has started. The aim is to have over 10 million people take part in events across the country. This event has been inspired by Jo Cox, but it is expected that people will take part for many different reasons. It will be strictly non-partisan and open to all.

29. The Big Lunch, who coordinated the nationwide Diamond Jubilee community parties, has moved its date to coincide and join forces with 'The Great Get Together'.

30. Members are asked to invite groups to apply for small grants to support events in the outer east area.

Outer East Community Committee Newsletter

31. The Communities Team produces a newsletter highlighting key aspects of activities after each Community Committee meeting and workshop. The Communities Team circulates the newsletter to their contacts and via social media. This is attached as **Appendix 2**.

Social media

32. The Outer East Community Committee Facebook highlights 7 Dec 2016 - 6 March 2017, top four most popular posts ('post clicks' to expand the text + 'reactions, comments or shares') are shown on **Appendix 3**.

33. Whilst still leading the way, the page has gained a further 133 new page 'likes' in the last 12 weeks and currently has 1,642 followers, which is 223% more than the next most popular Community Committee page.

34. Two things to note:

- 'Reach' is the number of people the post was delivered to
- 'Engagement' is number of reactions, comments or shares. Engagement is a better marker for seeing if people are interested in the posts because they need to interact with it. Eg a post might reach 1,000 people but if they all scroll past and don't read/expand it, the engagement is 0.

Community Centres

35. In July 2014, it was agreed Community Committees would consider free lettings based on the priorities for their area. This came into effect for letting renewals running starting on 1st September 2015. The total value of free lets authorised to date was **£58,753.00**. The total additional free lets approved in the Outer East area thus far this financial year is **£4,219.00**, giving a total cost to date of **£62,972.00**.

Community Centre	Organisation	Ward	Start date	End date	Value
Fieldhead CC	Fieldhead Carr Primary	CG&W	11.03.16	08.08.16	£126.00
Allerton Bywater Y&A Centre	LCC Youth Service	K&M	14.04.16	14.04.16	£71.50
Fieldhead CC	LCC Youth Service	CG&W	13.04.04	13.04.16	£33.00
Swarcliffe CC	Seacroft Manston Cluster	CG&W	17,19,25 May - 06,13,17,22 June	17,19,25 May - 06,13,17,22 June	£85.00
Swarcliffe CC	Seacroft Manston Cluster	CG&W	26 May, 7 & 9 June	26 May, 7 & 9 June	£90.00
Allerton Bywater Y&A Centre	Leeds Youth Service	K&M	01.09.16	31.08.17	£2,304
Allerton Bywater MW Hall	Allerton Bywater FC	K&M	05.10.16	31.05.17	£450.00
Micklefield Y&A Centre	Leeds Youth Service	K&M	04.08.16	04.08.16	£42.00
Methley Village Centre	Leeds Youth Service	K&M	16.08.16	16.08.16	£42.00
Micklefield Y&A Centre	Micklefield TRA	K&M	31.10.16	31.10.16	£40.00
Methley Village Centre	MV Lights switch on	K&M	02.12.16	02.12.16	£35.00

Community Centre	Organisation	Ward	Start date	End date	Value
Allerton Bywater MW Hall	St. Marys Scout Group	K&M	22.11.16	28.03.17	£940.50
Total					£4,219.00

Recommendations

36. The Community Committee is asked to note the content of the report and make comment as appropriate.

Background documents

37. There are no background documents associated with this paper.

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Introduction

This briefing provides an update on progress made with the Derelict & Nuisance Property Programme over the previous 12 months. It also sets out the strategy for continuing to deal with problematic buildings and sites over the forthcoming 12 months.

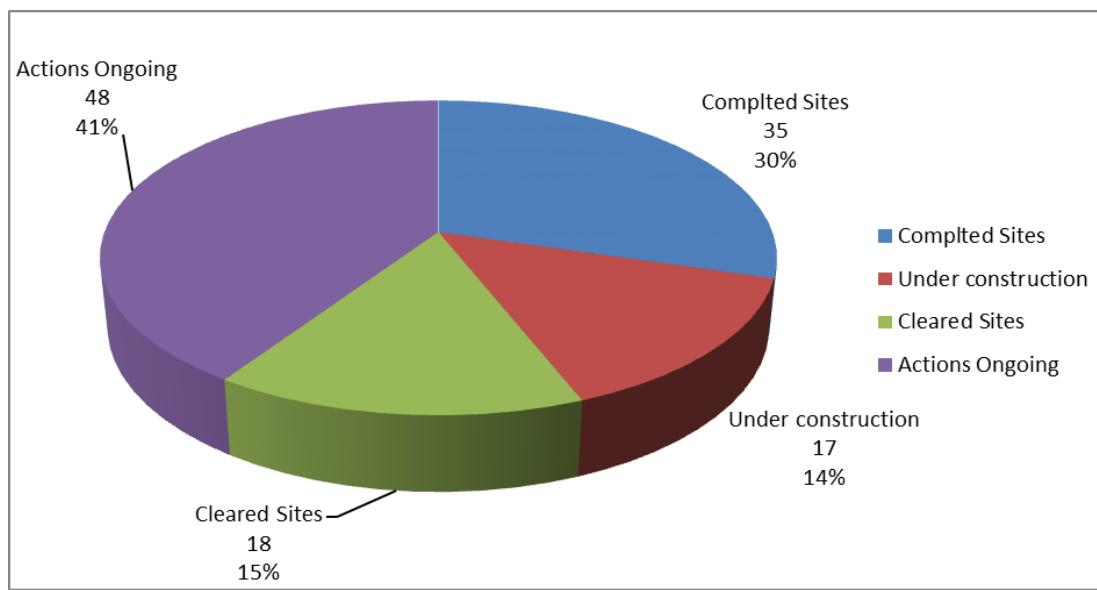
Background

The Derelict & Nuisance Property Programme (D&NPP) was established in 2012 in order to deal with problematic vacant buildings and sites across the city. Since the original list of approximately 20 properties, well over one hundred buildings and sites have been referred to the Derelict & Nuisance Enforcement Working Group (EWG).

The EWG is made up of officers from Regeneration, Building Control, Planning Compliance, Conservation and Area Support. The group meets on a monthly basis in order to discuss and progress action on a list of key cases.

Progress

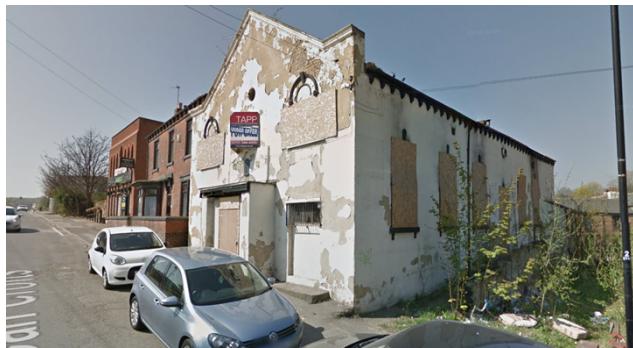
The chart below illustrates the progress that has been made, in dealing with problematic buildings and sites across the city since the D&NPP was introduced.



The chart shows that there are 41% sites and buildings which the council is either in the process of dealing with or will do so in the future. Sites and properties are prioritised in relation to issues such as dangerous structures, ASB or general untidiness. The chart also demonstrates that through the proactive strategy of the council, 59% of sites and properties have been completed, are in development or have had the immediate problematic issues dealt with.

There are 35 properties at present have been redeveloped. An example of the positive impact this has achieved can be seen in the 'before and after' images below.

Derelict property in Carr Crofts, Armley converted into apartments



Before



After

Vacant untidy land, Meanwood Rd, Sheepscar developed into a Magnet kitchen showroom



Before



After

The former Squinting Cat public house which was partially burnt down in an arson attack, redeveloped into council housing



Before



After

The former grade II listed Pudsey Grangefield grammar school which has been converted into apartments



Before



After

Whilst the council doesn't possess specific details regarding the amount of investment that has occurred with the sites that are under development in the private market, it is acknowledged that this is already into the millions of pounds.

Next Steps

The EWG will continue to meet regularly and deal with key cases that most urgently require attention. In addition listed buildings that are currently vacant across the city will be given more priority with regards to encouraging redevelopment. The group will also be working closely with the Housing Growth Team, as they are currently developing an acceleration scheme for stalled development sites.

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Which councillors make up this Community Committee?

Cross Gates & Whinmoor ward



pauleen.grahame@leeds.gov.uk

(0113) 260 7697



peter.gruen@leeds.gov.uk

(0113) 266 3047



janette.walker@leeds.gov.uk

07801 260 466

Garforth & Swillington ward



mark.dobson@leeds.gov.uk

07974 963 280



sarah.field@leeds.gov.uk

07846 736 727



stuart.mckenna@leeds.gov.uk

07894 835 529

Kippax & Methley ward



mary.harland@leeds.gov.uk

(0113) 378 8814



james.lewis@leeds.gov.uk

(0113) 378 9003



keith.wakefield@leeds.gov.uk

(0113) 378 8814

Temple Newsam ward



debra.coupar@leeds.gov.uk

(0113) 378 9004



helen.hayden@leeds.gov.uk

(0113) 378 8810



michael.lyons@leeds.gov.uk

(0113) 378 8810

To find out more about your local ward members
click 'Find local councillors' at www.leeds.gov.uk

Neighbourhood meetings

Did you know we also hold public meetings every three months across outer east Leeds? They're also free to attend and we use local venues.

These forums give you an opportunity to talk to us and other agencies working in your area to find out about local projects, developments and consultations. If you live in any of the following neighbourhoods, we have a forum for you!

The Outer East Community Committee covers Allerton Bywater, Austhorpe, Colton, Cross Gates, East Osmondthorpe, Garden Village, Garforth, Great Preston, Halton, Halton Moor, Kippax, Ledsham, Ledston, Ledston Luck, Little Preston, Lower Mickletown, Manston, Methley, Micklefield, Mickletown, Pendas Fields, Stanks, Swarcliffe, Swillington, Temple Newsam, Wellington Hill, Whinmoor and Whitkirk.

The next cycle of forums will start in March so please sign up for notifications on our Facebook events page, give us a call, or email us (see the contact details below) to find out about your local meeting. We look forward to seeing you!

For more information about who we are and what we do, get in touch with the **Communities Team - South East** on **0113 378 5808**, via southeast.ast@leeds.gov.uk or check us out on social media:



LccOuterEast



@_YourCommunity



Outer East Community Committee newsletter February 2017

'Ello, 'ello, 'ello

For our next Community Committee meeting we will be in Cross Gates and the topic of the **free workshop** will be **community safety**. Refreshments will be provided.

The police and other partners will be there to update you on various local activities across outer east Leeds and what you can do to help keep yourselves safe. The session will include presentations from:

- Police - local policing priorities and recent activity of note
- Leeds Anti-Social Behaviour Team – the work of LASBT and how to access the service

Date: Tuesday 21 March 2017

Time: Business meeting from 4-5:15pm, then the community safety workshop from 5:30-7pm

Location: The Barnbow, Austhorpe Road, Cross Gates, LS15 8EH

If you live or work in outer east Leeds we would be delighted to see you there!



Top photo:
Police at a neighbourhood meeting for Halton Moor & East Osmondthorpe

Bottom photo:
Police at a Swarcliffe gala

What happened at the December meeting?

Projects approved from the Wellbeing Budget

£5,148 to allow the continuation of the Money Buddy facilities in outer east (see next page)

£3,000 for additional litter bins across outer east

£2,000 for a noticeboard on Osmondthorpe Lane

£1,500 towards a new Multi Use Games Area at Micklefield Recreation Ground

£1,500 towards a skate park in Kippax



Your health and your healthcare

The December Outer East Community Committee hosted a workshop to discuss how health services in the area could be more. It was run by the Leeds South & East Clinical Commissioning Group (CCG), created through the UK's Health and Social Care Act in 2012. Leeds has three CCGs.

Held at Christ Church in Halton, the workshop was entitled "Your Health & Your Healthcare" and discussions took place about the many ways people can look after themselves and those they care for without going straight to the GP or A&E. Initial support includes chemists, keeping as fit as possible, using preventative medicine and making use of any available vaccinations and check-ups.

Another aspect of the workshop considered the time

constraints on GPs in Leeds. As GP practices are privately owned, when a doctor retires there is no guarantee that the practice can continue or that an alternate venue can be found. So in addition to covering their designated areas, often a GP's practice also needs to squeeze in temporary help for others.

The health discussion is now continuing through several forum meetings around outer east Leeds.

To help you find the best route to support your health, why not contact *Connect for Health*? Run by the CCG, the system appreciates everyone is different and works with you to find out what challenges you are facing. You will then be supported to access the right group. Call 0113 387 6380 or visit connectforhealthleeds.org.uk

Looking ahead...

Struggling with debt after Christmas? Bills coming in and you're worried about how to pay them? Contact Money Buddies for support and signposting to other organisations who can help.



Money Buddies are volunteers who will work with you to help you save money, maximise your income, develop budgets, negotiate with people you owe money to and much more. They have volunteers based in this area, funded by the Outer East Community Committee. To find a volunteer near you, ring Leeds Money Buddies on 0113 235 0276 or have a look at leedsmoneybuddies.weebly.com

Why not try Leeds Credit Union for an affordable loan? If you are eligible, this will be tailored to you, based on the amount you can pay back, with a fair interest rate. Ask about a Bill Paying Account to help with budgeting or a Christmas Club Account to help save for next Christmas. For more info, go to leedscitycreditunion.co.uk or ring 0113 242 3343.



Clean Leeds Community Action Event

Join us taking action to keep Leeds clean

WHEN: Thursday 23 February 2017
WHERE: Pudsey Civic Hall
TIME: 10am - 2pm



From litter and flytipping to dog fouling and problems caused by general waste

We want everyone interested in seeing Leeds become cleaner join us as we share ideas, seek mutual support and plan local activities.

Register here for the event and to find out more:

- <http://po.st/CleanLeeds17>;
- email cleanleeds@leeds.gov.uk;
- or call 0113 3787888 during office hours



Why not spring into action...



The Outer East Community Committee can provide FREE skips for community clean ups in your neighbourhood - just ask!

0113 378 5808 / Facebook: LccOuterEast

SAY NO TO SHARKS



LOAN SHARKS ARE LENDING MONEY TO PEOPLE ILLEGALLY

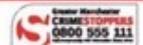
THEY MAY THREATEN OR USE VIOLENCE AGAINST THOSE WHO CAN'T REPAY

THE AMOUNT THEY WANT BACK IS USUALLY A LOT MORE THAN YOU BORROWED

LOAN SHARKS OFTEN CLAIM BENEFITS AND PAY NO INCOME TAX

If you, or anyone you know, is experiencing any of the above or know a loan shark in your area contact the Illegal Money Lending Team confidentially today.

Report loan sharks anonymously on 0300 555 2222 or call police on 101


gov.uk/report-loan-shark



Swarcliffe
Work Club
A place of opportunity.

Swarcliffe Work Club is a place to meet, exchange skills, share experiences and find opportunities.

Drop in for a cuppa and find out how we can help you.

- Writing successful CVs and covering letters.
- Effective online job searching.
- Setting up a professional email account and creating an online portfolio.
- Setting up your own business.
- Personalised IT Support through the Leeds Digital Passport.
- Using social media to access opportunities.
- Accessing volunteering opportunities.
- Support with Universal Job Match.

Mondays - 9:30am - 12:30pm Wednesdays - 1pm - 4pm

Supported by Cross Gates & Whinmoor Councillors and Outer East Community Committee.

(Formerly St Gregor's Youth and Adult Centre)
Stans Gardens, Leeds LS14 5LS
Tel: 0113 318 0522

Leeds CITY COUNCIL
LS14 TRUST
YORKSHIRE HOUSING

Outer East Community Committee Facebook highlights 7 Dec 2016 - 6 March 2017

Top 4 most popular posts ('post clicks' to expand the text + 'reactions, comments or shares'):

Whilst still leading the way, the page has gained 133 new page 'likes' in the last 12 weeks and currently has 1,642 followers, which is 223% more than the next most popular Community Committee page.

There are two things to note:

- 'reach' is the number of people the post was delivered to
- 'engagement' is number of reactions, comments or shares

Engagement is a better marker for seeing if people are interested in the posts because they need to interact with it. Eg a post might reach 1,000 people but if they all scroll past and don't read it, the engagement is 0.

Leeds City Council Outer East Community Committee
Published by James Nundy Lcc (?) · 12 December 2016 · 0

Info regarding changes to Marks & Spencer stores in our area via a press release from Councillor Peter Gruen

Please also see the press release from Thorpe Park Developments Ltd on the Leeds City Council Outer East Community Committee page

Leeds City Council Labour Group
Press Release

Leeds CITY COUNCIL

Date: 12th December 2016
Councillor Peter Gruen (Cross Gates & Whinmoor)

Statement on Marks and Spencer in Cross Gates

Please find below a quote from Councillor Peter Gruen (Labour, Cross Gates and Whinmoor) following the announcement from Marks and Spencer that the store in Cross Gates will be relocating, with a new store opening at Thorpe Park.

Councillor Peter Gruen (Cross Gates & Whinmoor) said:

"I welcome the investment announced today in the growth and creation of jobs at Thorpe Park. It is never good news to hear that a retailer is moving away from a local town centre, but I welcome the fact that the staff at M&S in Cross Gates will be transferring to the new store at Thorpe Park, and that additional jobs will be created."

I look forward to further reassurance from Marks and Spencer on what support they will offer to their employees, especially those that live locally and do not have access to private transport. I would also welcome information on how any new roles will be marketed and hope that there will be a commitment to work with us to secure employment for local people. We also want to ensure that the owner of the existing M&S site finds a good long term use for the property. I will be ensuring we do everything we can to promote such a permanent and convenient location for a great business to step in to ensure the site is put to productive use."

"Cross Gates has some really great shops and local traders. I am committed to working with them to improve and promote Cross Gates as a retail destination. In the run up to Christmas I hope local people will take the time to see what the local businesses have to offer in Cross Gates."

Ends

For enquiries please contact:
Philip Goverlock
Leeds City Council, Labour Group Office
Tel: 0113 383029
Email: PhilipGoverlock@leeds.gov.uk

7,478 people reached

Boost post



3

18 Comments 21 Shares



7,478 People Reached

132 Reactions, comments & shares

Like	On post	On shares
23	2	21
Love	0	1
Haha	0	4
Wow	0	1
Sad	0	2
Angry	1	1
Comments	37	40
Shares	21	1

2,923 Post Clicks

Photo views	Link clicks	Other Clicks
1,538	6	1,379

NEGATIVE FEEDBACK

Hide Post	Hide All Posts
3	0
Report as Spam	Unlike Page
0	0



Reach: 7,478

Post clicks: 2,923

Reactions / comments / shares: 132

Leeds City Council Outer East Community Committee
added 3 new photos.
Published by James Nundy Lcc (?) · 1 February · 0

Jobs in Garforth, spotted 01/02/17

Childcare practitioner / bank staff / lunch cover at Garforth Day Nursery Ltd / Garforth Kids Club Ltd - Beaconsfield Court. Staff at Wetherspoons 'The Briggate' on Main Street.

We're always on the lookout for small job ads on our travels across outer east Leeds. Why not give the Leeds City Council Outer East Community Committee page a 'like' and keep up to date?

NURSERY BANK STAFF & LUNCH COVER REQUIRED

Duties include: Care and supervising children with ages ranging 0-11 years, implementing some basic admin including recording children's attendance, observations of children etc. Experience with children aged 0-5years would be an advantage but not essential as training will be provided. Interested in genuine love of children is a must.

Opening times: 7.30am-6.00pm (Mon-Fri). All of our staff, including bank staff must be willing to be DBS (Police) checked.

For further information and application form please contact: Tel: 0113 2974546 Email: yvonne@yvonne-watkinson.co.uk Or write to: Yvonne Watkinson, Beaconsfield Court, Garforth, Leeds, LS3 1GN.

THE BRIGGATE OPENING

A bright career wetherspoon.com wetherspoon THE BRIGGATE OPENING 7th March 2017

4,391 people reached

Boost post

Julie Wormwell, Amy Dickinson and 2 others 3 Comments 2 Shares

4,391 People Reached

36 Likes, Comments & Shares

13 Likes	5 On Post	8 On Shares
12 Comments	5 On Post	7 On Shares
11 Shares	4 On Post	7 On Shares

911 Post Clicks

502 Photo views	0 Link clicks	409 Other Clicks
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NEGATIVE FEEDBACK

4 Hide Post	0 Hide All Posts
0 Report as Spam	0 Unlike Page

Reach: 4,391

Post clicks: 911

Reactions / comments / shares: 10

 **Leeds City Council Outer East Community Committee**
Published by James Nundy Lcc [?] · 7 December 2016 · 0

New active lifestyle facilities in/around #Kippax?

"...We remain absolutely committed to providing a wide range of leisure facilities to people living in those communities served by Kippax Leisure Centre. This is underlined by a recommendation that the council also move forward with a feasibility study to assess the possibility of a new modern swimming pool facility opening in the area, which is a welcome step forward."

<http://www.thebusinessdesk.com/.../743363-plans-for-new-leisu...>

Plans for new leisure centres under spotlight | TheBusinessDesk.com

To be discussed by senior councillors next week

THEBUSINESSDESK.COM

3,808 people reached Boost post

 Bill Haszelgrave 4 Comments 2 Shares 

 Like  Comment  Share



3.8K  705
31 

Reach: 3,808
Post clicks: 705
Reactions / comments / shares: 31

 **Leeds City Council Outer East Community Committee**
added 3 new photos.
Published by James Nundy Lcc [?] · 12 December 2016 · 0

A press release relating to the relocation of Cross Gates Marks & Spencers, from Thorpe Park Developments Ltd

 Scarsborough Internat...
ber 2016

MAJOR PRE-LET DEALS AGREED FOR THORPE PARK LEEDS

rs have agreed lettings with three major retailers to take large units at Thorpe Park Le...ing Retail and Leisure Park. This concludes an active and very successful year for the...ing scheme which is underway to deliver 1.65 million sq ft of mixed use accommod...secured a lease on a 13,000 sq ft store with a trading space of 9,000 sq ft. The retailer...om its existing store in nearby Cross Gates. The new store, subject to final planning p...ble the size with a new 40-seater Café. As well as offering customers with an improved...perience and a broader selection of food and drink products, the relocation will creat...f new jobs adding to 40 existing roles which will be transferred from Cross Gates to Th...tors the scheme with Nest which agreed terms last April to take 18,000 sq ft at the est...Park.

Deal has been agreed with Arcadia Group on a 10,000 sq ft unit for its out-of-town fashion store will carry a mix of brands including Topshop, Topman, Miss Selfridge, Dorothy...n.

which is also taking 10,000 sq ft, joins the retail line up offering a large selection of top...goods.

ark Developments Ltd (TPOL), a joint venture between Scarborough International Prop...l Capital, has also confirmed that detailed discussions are ongoing with a number of leisure operators, for the provision of a multi-screen cinema, gym and a range of resta...nts.

ion works are due to start on the 300,000 sq ft Retail and Leisure Park in summer, with...opening for trade in Autumn 2016.

i also completed the construction of 'Paradigm', the first of the new office buildings at T...ts. Paradigm offers 31,650 sq ft of exceptional business space set over three floors wi...feature floor and roof terrace, adjacent to the M1 J46. Strong interest has been report...f prospective occupiers and further office building projects are planned in the new year.

ark Leeds will deliver a further 940,000 sq ft of Grade A office accommodation alongside t...t Shopping and Leisure Park, and supporting uses include hotels and extensive park...ilities.

a year Scarborough announced a deal with Redrow to sell part of the site for the const...homes.

3,340 people reached Boost post

 Winston Hilton and Danny Cable 2 Shares 

 Like  Comment  Share



3.3K  654
32 

Reach: 3,340
Post clicks: 654
Reactions / comments / shares: 32



Report of the City Solicitor

Report to: Outer East Community Committee – Crossgates & Whinmoor; Garforth & Swillington; Kippax & Methley and Temple Newsam Wards

Report author: Gerard Watson, Senior Governance Officer, 0113 395 2194

Date: 21 March 2017 For decision

Dates, Times and Venues of Community Committee Meetings 2017/2018

Purpose of report

1. The purpose of this report is to request Members to give consideration to agreeing the proposed Community Committee meeting schedule for the 2017/2018 municipal year, whilst also considering whether any revisions to the current meeting and venue arrangements should be explored.

Main issues

Meeting Schedule

2. The Procedure Rules state that there shall be at least four ordinary or 'business' meetings of each Community Committee in each municipal year and that a schedule of meetings will be approved by each Community Committee. In 2016/17, this Committee held 4 meetings.
3. To be consistent with the number of meetings held in 2016/17, this report seeks to schedule 4 Community Committee business meetings as a minimum for 2017/18. Individual Community Committees may add further dates as they consider appropriate and as the business needs of the Committee require. The proposed schedule has been

compiled with a view to ensuring an even spread of Committee meetings throughout the forthcoming municipal year.

4. Members are also asked to note that the schedule does not set out any Community Committee themed workshops, as these will need to be determined by the Committee throughout the municipal year, as Members feel appropriate. During 2016/17, where such workshops were held, many took place either immediately before or after the Committee meetings. Therefore, when considering proposed meeting arrangements, Members may want to consider whether they wish to adopt a similar approach to the themed workshops in 2017/18, as this could impact upon final meeting times and venues.
5. The following provisional dates have been agreed in consultation with the Area Leader and their team. As referenced earlier, this report seeks to schedule a minimum of 4 Community Committee business meetings for 2017/2018 in order to ensure that the dates appear within the Council's diary. Individual Community Committees may add further dates as they consider appropriate and as business needs of the committees require.
6. The proposed meeting schedule for 2017/18 is as follows:
 - Tuesday, 13 June 2017 at 4.00 p.m.
 - Tuesday, 12 September, 2017 at 4.00 p.m.
 - Tuesday, 5 December 2017 at 4.00 p.m.
 - Tuesday, 20 March 2018 at 4.00 p.m.

Meeting Days, Times and Venues

7. Currently, the Committee meets on a Tuesday at 4.00 p.m. - and the proposed dates (above) reflect this pattern.
8. Meeting on set days and times has the advantage of certainty and regularity, which assists people to plan their schedules. The downside might be that it could serve to exclude certain people i.e. members of the public, for instance, who have other regular commitments on that particular day or who might prefer either a morning or afternoon meeting or a meeting immediately after normal working hours. Therefore, the Committee may wish to give consideration to meeting start times and venue arrangements which would maximise the accessibility of the meetings for the community.

Options

9. Members are asked to consider whether they are agreeable with the proposed meeting schedule (above), or whether any further alternative options are required in terms of the number of meetings, start times or venue arrangements.

Corporate considerations

10a. Consultation and engagement

The submission of this report to the Community Committee forms part of the consultation process as it seeks the views of Elected Members with respect to the Community Committee meeting schedule and venue arrangements.

In compiling the proposed schedule of meeting dates and times, the current Community Committee Chair, the Area Leader and colleagues within Area Support have been consulted.

10b. Equality and diversity / cohesion and integration

In considering the matters detailed, Members may wish to give consideration to ensuring that the Community Committee meeting arrangements are accessible to all groups within the community.

10c. Legal implications, access to information and call in

In line with Executive and Decision Making Procedure Rule 5.1.2, the power to Call In decisions does not extend to decisions taken by Community Committees.

Conclusion

11. The Procedure Rules require that each Community Committee will agree its schedule of meetings and that there shall be at least 4 business meetings per municipal year. In order to enable the Committee's meeting schedule to feature within the Council diary for 2017/18, Members are requested to agree the arrangements for the same period.

Recommendations

13. Members are requested to consider the options detailed within the report and to agree the Committee's meeting schedule for the 2017/18 municipal year (as detailed at paragraph 6), in order that they may be included within the Council diary for the same period.

14. Members are requested to give consideration as to whether they wish to continue with the Committee's current meeting and venue arrangements or whether they would like to request any amendments to such arrangements.

Background information

- Not applicable

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Outer East Community Committee Workshop

The Barnbow, Austhorpe Rd, Cross Gates, LS15 8EH

Tuesday 21st March 2017, 5.30pm to 7.00pm

Theme: **Community Safety**

Topic: **How do we make Communities Safer in Outer East Leeds?**

Time	Agenda Item	
	Refreshments will be available from 5.15pm.	
5.30 pm	Welcome and reflection from last workshop	Cllr Harland
5.35 pm	Scene setting for today's workshop: presentations from partner agencies delivering safer communities in Outer East Leeds	Cllr Harland
5.40 pm	Policing priorities – presentation on local policing priorities	Police
5.50 pm	Leeds Anti Social Behaviour Team (LASBT)	Richard Coyle
6.00 pm	Open floor discussion	Cllr Harland
6.50 pm	Final comments/feedback	Martin Dean

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The Barnbow, Austhorpe Road, Cross Gates, Leeds LS15 8EH

